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Abstract

Much has been written about the protections afforded by the Free Exercise Clause when government regulation impacts the religious practices of individuals, and if one looks for guidance from the Supreme Court, the rules are fairly clear. Prior to 1990, the Supreme Court had long employed a balancing approach that afforded—at least in theory—significant relief. Under this approach individuals were entitled to exemptions from laws which substantially burdened religious conduct unless enforcement was justified by a compelling state interest. In 1990, in *Employment Division v. Smith*, the Supreme Court abandoned this balancing test for all but a few categories of cases. Under the Court's new rule, the Free Exercise Clause does not excuse individuals from compliance with neutral, generally applicable laws that are not intended to burden religious exercise. Relief is only appropriate where laws are designed to thwart religious exercise.

The judicial landscape is much different when one turns to the free exercise rights of religious organizations. Government regulation frequently impacts the activities of religious groups, and clashes between religious organizations and regulators are common. Surprisingly, however, the Supreme Court has never directly addressed the scope of free exercise protections when government regulation interferes with the internal affairs of religious groups. There are cases involving religious organizations, to be sure, but in none of these cases has the Court addressed neutral government regulation that directly impinges upon internal church affairs.

This article begins by identifying three possible approaches to such regulation, all of which can be supported indirectly by Supreme Court precedent. The article then examines the Supreme Court's decision in *Smith* for guidance in choosing

from among them. For some courts and scholars, the meaning of Smith for religious groups is simple: religious groups, just like religious individuals, are not entitled to special exemptions from neutral state action. For others, however, Smith is not relevant at all to the free exercise rights of religious groups, and they look to other lines of Supreme Court precedent for appropriate standards. My examination of Smith reveals that Smith is not only relevant to an analysis of religious group rights but is also very helpful for choosing among the available options. The opinion in Smith raises a number of issues that clarify what is at stake in making this choice, and its lessons are surprising. When read carefully, Smith supports a broad right of “church autonomy” that prohibits government interference with internal church affairs regardless of whether the interference is intentional and regardless of whether the activities affected are religious in nature or more mundane matters.

Religious Organizations and Free Exercise: The Surprising Lessons of *Smith*

Kathleen A. Brady¹

Introduction

Much has been written about the protections afforded by the Free Exercise Clause when government regulation impacts the religious practices of individuals, and if one looks for guidance from the Supreme Court, the rules are fairly clear. Government action designed to thwart religious exercise is, of course, unconstitutional.² A more difficult issue arises when the state does not intend to burden religious exercise but does so inadvertently. Prior to 1990, the Supreme Court had long employed a balancing approach that afforded significant relief. Under this approach, developed in the seminal case *Sherbert v. Verner*³, individuals were entitled to exemptions from laws which substantially burdened religious conduct unless enforcement was justified by a compelling state interest.⁴ In 1990, in *Employment Division v. Smith*,⁵ the Supreme Court abandoned this balancing test for all but a few categories of cases.⁶ Under the Court's new rule, the Free Exercise Clause does not excuse individuals from compliance with neutral, generally applicable laws that are not intended to burden religious

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² See *Church of the Lukumi Babalu Aye v. City of Hialeah*, 508 U.S. 520, 523, 532-33 (1993); *Employment Div. v. Smith*, 494 U.S. 872, 877 (1990).

³ 374 U.S. 398 (1963).

⁴ The Court applied this approach in numerous cases. See, e.g., *Hernandez v. Comm'r of Internal Revenue*, 490 U.S. 680, 699 (1989); *Hobbie v. Unemployment Appeals Comm'n*, 480 U.S. 136, 141 (1987); *United States v. Lee*, 455 U.S. 252, 257 (1982); *Thomas v. Review Bd.*, 450 U.S. 707, 717-18 (1981); see also *Wisconsin v. Yoder*, 406 U.S. 205, 215 (1972) ("only those interests of the highest order and those not otherwise served can overbalance legitimate claims to the free exercise of religion"). During this period, the Supreme Court applied a more deferential approach in the context of the military, see *Goldman v. Weinberger*, 475 U.S. 503 (1986), and prisons, see *O'Lone v. Shabazz*, 482 U.S. 342 (1987). In addition, free exercise protections were not available where the relief sought by the claimant would have required the government to change the way it managed its own internal affairs. See *Lyng v. Northwest Indian Cemetery Protective Ass'n*, 485 U.S. 439 (1988); *Bowen v. Roy*, 476 U.S. 693 (1986).

⁵ 494 U.S. 872 (1990).

⁶ The balancing test still applies to "hybrid situations" involving free exercise claims in conjunction with other constitutional rights. See *id.* at 881-82.

exercise.⁷ Scholarly writing addressing the proper scope of free exercise protections for individuals has been extensive, and even more than a decade after *Smith*, individual free exercise rights remain a familiar subject in the academic literature.⁸

The scholarly and judicial landscape is much different when one turns to the free exercise rights of religious organizations. Just as in the case of individuals, government regulation frequently impacts the activities of religious groups. For example, common areas of litigation include the application of federal antidiscrimination statutes to employment decisions, the imposition of mandatory collective bargaining requirements under state and federal labor laws, the application of state licensing, teacher certification and curriculum requirements to church-operated schools, zoning and historic preservation regulation, and the licensing and regulation of religiously affiliated social services programs. However, while clashes between churches⁹ and regulators are recurring, one finds fewer scholarly works addressing the free exercise rights of religious groups and much less guidance from the Supreme Court. Indeed, the Supreme Court has, surprisingly, never directly addressed the scope of free exercise protections when government regulation interferes with the internal affairs of religious groups. The

⁷ See *id.* at 878-79.

⁸ For a sampling of influential articles, see e.g., Christopher L. Eisgruber & Lawrence G. Sager, *The Vulnerability of Conscience: The Constitutional Basis for Protecting Religious Conduct*, 61 U. CHI. L. REV. 1245 (1994); Frederick Mark Gedicks, *Towards a Defensible Free Exercise Doctrine*, GEO. WASH. L. REV. 925 (2000) [hereinafter Gedicks, *Towards a Defensible Free Exercise Doctrine*]; Frederick Mark Gedicks, *An Unfirm Foundation: The Regrettable Indefensibility of Religious Exemptions*, 20 U. ARK. LITTLE ROCK L.J. 555 (1998) [hereinafter Gedicks, *An Unfirm Foundation*]; Marci A. Hamilton, *Religion, the Rule of Law, and the Good of the Whole: A View From the Clergy*, 18 J.L. & POL. 387 (2002); Douglas Laycock, *Religious Liberty as Liberty*, 7 J. CONTEMP. LEGAL ISSUES 313 (1996) [hereinafter Laycock, *Religious Liberty as Liberty*]; Douglas Laycock, *The Remnants of Free Exercise*, 1990 SUP. CT. REV. 1 [hereinafter Laycock, *Remnants of Free Exercise*]; William P. Marshall, *In Defense of Smith and Free Exercise Revisionism*, U. CHI. L. REV. 308 (1991) [hereinafter Marshall, *In Defense of Smith*]; William P. Marshall, *The Case Against the Constitutionally Compelled Free Exercise Exemption*, 40 CASE W. RES. L. REV. 357 (1989-90) [hereinafter Marshall, *The Case Against*]; Michael W. McConnell, *The Problem of Singling out Religion*, 50 DEPAUL L. REV. 1 (2000) [hereinafter McConnell, *Singling out Religion*]; Michael W. McConnell, *Free Exercise Revisionism and the Smith Decision*, 57 U. CHI. L. REV. 1109 (1990); Ellis West, *The Case Against a Right to Religion-based Exemptions*, 4 NOTRE DAME J.L. ETHICS & PUB. POL'Y 591 (1990). For historical analyses, see Michael W. McConnell, *The Origins and Historical Understanding of Free Exercise of Religion*, 103 HARV. L. REV. 1409 (1990); Philip A. Hamburger, *A Constitutional Right of Religious Exemption: An Historical Perspective*, 60 GEO. WASH. L. REV. 915 (1992); Hamilton, *supra*.

⁹ I use the term “church” broadly to refer to both Christian groups as well as nonChristian organizations.

Court has addressed claims for tax exemptions, but none of these cases has involved government action which directly impinges on internal church operations.¹⁰

While no case has addressed this issue directly, Supreme Court precedents involving religious groups provide support for three very different approaches. On the one hand, there is some support for a broad right of “church autonomy”¹¹ that prohibits government interference with internal church affairs regardless of whether the activities affected are religious in nature or more mundane administrative matters. On the other hand, Supreme Court decisions also support an approach that mirrors *Smith*’s rule for individuals. When government action is neutral and generally applicable, religious groups are not entitled to special relief even if the regulation burdens religious practices. In between these two options, a third approach provides limited relief where government regulation impinges on religious practice or activity. Under this middle position, religious organizations do not have a broad right of autonomy over all internal affairs, but they are entitled to exemptions from laws which burden religious practice. Each of these approaches can be found in lower court decisions, and each has its supporters in the legal academy.

This article examines the Supreme Court’s decision in *Smith* for guidance in choosing among these three options. The use of *Smith* as a prism through which to analyze the free exercise rights of religious groups makes sense for several reasons. First, no satisfactory account of religious group rights can be developed without evaluating the ramifications of *Smith*. While *Smith* dealt with protections for individuals, courts and scholars know that they must wrestle with the meaning of *Smith* in the group context. For some courts and scholars, the meaning of *Smith* for religious groups is simple: religious groups, just like religious individuals, are not entitled to special exemptions from neutral state action. For others, however, *Smith* is not relevant at all to the free exercise rights of religious groups, and they look to other lines of Supreme Court precedent for appropriate standards. My examination of *Smith* reveals that *Smith* is not only relevant to an analysis of religious group rights but is also very helpful for choosing among the three options outlined above. The opinion in *Smith* raises a number of issues that clarify what is at stake in making this choice, and its lessons are surprising. When read carefully, *Smith* supports a broad right of church autonomy that extends to all

¹⁰ See *Jimmy Swaggart Ministries v. Bd. of Equalization*, 493 U.S. 378 (1990); *Bob Jones Univ. v. United States*, 461 U.S. 574 (1983).

¹¹ Douglas Laycock popularized the use of this term in his influential piece, *Towards a General Theory of the Religion Clauses: The Case of Church Labor Relations and the Right to Church Autonomy*, 81 COLUM. L. REV. 1373 (1981).

aspects of church affairs, the most religiously sensitive as well as the more mundane.

I. *Three Possible Approaches*

While the Supreme Court has never directly addressed the protections afforded by the Free Exercise Clause when government regulation interferes with church affairs, a number of the Court's decisions provide guidance. The earliest source of guidance is a series of cases regarding intra-church disputes over property.¹² These decisions span over a hundred years, and within them, one finds arguments for all of the approaches to religious group rights outlined above. Several other Supreme Court cases also bear on this issue, and they, too, have left the choice between these approaches unresolved. In this section, I will examine these Supreme Court decisions and the support they provide for each of these approaches. I will then examine two lines of lower court cases that reflect these different possibilities, and I will observe the same split among legal scholars.

A. *Supreme Court Case Law*

The first time that the Supreme Court addressed an intra-church dispute over property was in *Watson v. Jones*, decided in 1872. The litigation in *Watson v. Jones* arose when divisions over slavery and loyalty to the federal government resulted in a schism in the Presbyterian Church in the United States after the Civil War.¹³ The General Assembly, which functions as the highest judicatory in Presbyterian polity, had supported the union and opposed slavery, and after the war ended, the General Assembly sought to enforce these views among church members.¹⁴ The General Assembly's policy resulted in a split which affected the local congregation of the Walnut Street Church.¹⁵ As the congregation's members divided over support for the General Assembly, both factions claimed the church's property.¹⁶ The Supreme Court exercised jurisdiction based on diversity

¹² These cases include: *Jones v. Wolf*, 443 U.S. 595 (1979); *Serbian Eastern Orthodox Diocese for the U.S. and Can. v. Milivojevic*, 426 U.S. 696 (1976); *Md. and Va. Eldership of the Churches of God v. Church of God at Sharpsburg*, 396 U.S. 367 (1970); *Presbyterian Church in the United States v. Mary Elizabeth Blue Hull Memorial Presbyterian Church*, 393 U.S. 440 (1969); *Kreshik v. Saint Nicholas Cathedral*, 363 U.S. 190 (1960); *Kedroff v. St. Nicholas Cathedral of the Russian Orthodox Church in North America*, 344 U.S. 94 (1952); *Gonzalez v. Roman Catholic Archbishop of Manila*, 280 U.S. 1 (1929); *Bouldin v. Alexander*, 82 U.S. (15 Wall.) 131 (1872); *Watson v. Jones*, 80 U.S. (13 Wall.) 679 (1872).

¹³ See *Watson* 80 U.S. at 690 -93.

¹⁴ See *id.* at 690-91.

¹⁵ See *id.* at 692.

¹⁶ See *id.* at 692-93.

of citizenship and applied federal common law. While *Watson v. Jones* long antedated the Court's application of the First Amendment to the states, the Court was guided by what it described as "a broad and sound view of the relations between church and state under our system of laws."¹⁷ According to the Court, in America, "[t]he law knows no heresy, and is committed to the support of no dogma,"¹⁸ and individuals have the right to form voluntary religious associations for the expression, practice and dissemination of any religious doctrine that does not violate "the laws of morality or property" or "infringe on personal rights."¹⁹ This freedom includes the right to create church tribunals for the resolution of contested questions,²⁰ and when church members form a hierarchical polity, courts must defer to the highest of these tribunals on "questions of discipline, or of faith, or ecclesiastical rule, custom, or law" when disputes arise.²¹ Applying this rule, the Court held that the property of the Walnut Street Church belonged to the faction loyal to the General Assembly.²²

The Court gave several reasons for its rule. First, when individuals join together to form churches with hierarchical forms of governance, they voluntarily agree to submit to the decisions of church tribunals on disputed questions.²³ When courts defer to the highest judicatory of a hierarchical polity, they are deferring to the choice made by church members. Second, deference also respects the proper boundaries between church and state. Quoting with approval the opinion of a South Carolina court, the *Watson* justices stated: "The structure of our government has, for the preservation of civil liberty, rescued the temporal institutions from religious interference. On the other hand, it has secured religious liberty from the invasion of the civil authority."²⁴ Finally, the Court observed that civil courts are "incompetent judges"²⁵ of the intricacies of church teaching.²⁶ If courts become embroiled in questions of faith and doctrine, they will "involve themselves in a sea of uncertainty."²⁷

¹⁷ *Id.* at 727.

¹⁸ *Id.* at 728.

¹⁹ *Id.* at 728-29.

²⁰ *See id.* at 729.

²¹ *Id.* at 727.

²² *See id.* at 734.

²³ *See id.* at 729.

²⁴ *Id.* at 730 (quoting Court of Appeals of Equity of South Carolina in *Harmon v. Dreher*, 17 S.C.Eq. (Speers Eq.) 87 (1843)). (Editor: Westlaw does not have original pagination online so I could not find a pincite)

²⁵ *Id.* at 732 (quoting Supreme Court of Pennsylvania in *German Reformed Church v. Commonwealth ex rel. Seibert*, 3 Pa. 282 (1846)). (Editor: Westlaw does not have original pagination online so I could not find a pincite)

²⁶ *See id.* at 729, 732.

²⁷ *Id.* at 732.

Within the *Watson* opinion, one can find support for all three approaches to government regulation of church affairs discussed above. One may argue, for instance, that the right to form voluntary religious associations and to determine rules for church governance requires broad protection from neutral government regulation as well as judicial deference in religious controversies. Whenever state laws interfere with church control over internal affairs, they infringe upon this freedom. Indeed, as Professor Laycock has noted, government regulation is “in some ways a greater intrusion” on the church because “regulation always imposes external rules.”²⁸ A system of government that gives individuals the right to form religious associations, no matter how unorthodox, places church affairs beyond the competence of government. A broad right of church autonomy also best accords with the separationist views regarding church and state expressed in *Watson*. When the Court affirmed that in America, “religious liberty [is secured] from the invasion of the civil authority,”²⁹ the justices were envisioning a sphere of institutional autonomy beyond the power of the state.

A less expansive view of religious group rights is also consistent with the reasoning in *Watson*. When *Watson* requires judicial deference on contested “questions of discipline, or of faith, or ecclesiastical rule, custom, or law,”³⁰ it may, indeed, require relief from government regulation that affects religious beliefs and practices, but such relief need not extend to matters that lack ecclesiastical or religious significance. If, for example, state regulation only affects secular aspects of church operations, religious freedom is not at issue and *Watson* has nothing to say. Moreover, a broad right of autonomy that extends to all aspects of church administration regardless of whether religious matters are implicated would be gratuitous favoritism that no other type of nonprofit or charitable organization enjoys. *Watson* supports limited protection when government regulation interferes with ecclesiastical matters or conflicts with church doctrine, but it does not support a broader right of church autonomy.

The *Watson* opinion supports yet a third interpretation. *Watson* is a decision about the limitations of judicial review in cases of intra-church controversies. It is not a case about neutral government regulation, and it does not require special protections for religious groups even when the state interferes with religious beliefs or practice. When courts address intra-church disputes over property, they seek a peaceful resolution of the controversy which accords with

²⁸ Laycock, *supra* note XX, at 1396.

²⁹ *Watson*, 80 U.S. at 730 (quoting Court of Appeals of Equity of South Carolina in *Harmon v. Dreher*, 17 S.C.Eq. (Speers Eq.) 87 (1843)).

³⁰ *Id.* at 727.

the expectations of church members, and, thus, deference to the highest church tribunal in hierarchical polities makes sense. In this respect, the decision in *Watson* was not novel, nor were its underlying principles appropriate solely for religious organizations. Indeed, the *Watson* majority specifically stated at the outset of its opinion that it would be applying general principles applicable to all voluntary charitable associations.³¹

In cases involving neutral government regulation, additional state interests are at stake. When the government regulates, it does so to achieve legitimate, and often pressing, policy objectives. Special exemptions for religious organizations would undermine these objectives. Moreover, neutral government regulation of church affairs does not infringe the freedoms protected in *Watson*. *Watson* affirms the right of individuals to join together in religious associations and to create tribunals to settle contested questions of faith and doctrine. When the government enacts neutral regulation rather than engages in the resolution of internal disputes, these tribunals have no role to play. Moreover, the freedom to determine internal church structures and governance does not imply a right to exemption from external rules that are the result of democratic decision making and apply equally to all similarly-situated associations.

Subsequent intra-church dispute decisions also support these multiple interpretations. In *Kedroff v. St. Nicholas Cathedral of the Russian Orthodox Church in North America*³², decided eighty years after *Watson*, the Court used some of its broadest language describing religious group rights. The *Kedroff* Court found in *Watson* “a spirit of freedom for religious organizations, an independence from secular control or manipulation, in short, power to decide for themselves, free from state interference, matters of church government as well as those of faith and doctrine.”³³ According to *Kedroff*, this freedom has constitutional protection under the Free Exercise Clause.³⁴ The Court expressly approved of *Watson*’s rule of deference in cases of internal church disputes,³⁵ and affirmed as well a “rule of separation between church and state.”³⁶ Drawing upon this separationist view, the Court identified a “freedom to select ... clergy”³⁷ and an “ecclesiastical right [to] ... choice of ... hierarchy.”³⁸ In addition, the Court

³¹ See *id.* at 714.

³² 344 U.S. 94 (1952).

³³ *Id.* at 116.

³⁴ See *id.* at 115-16.

³⁵ See *id.* at 110-16, 120-21.

³⁶ *Id.* at 110.

³⁷ *Id.* at 116.

³⁸ *Id.* at 119.

spoke of protections for “church administration,”³⁹ the “operation of ... churches,”⁴⁰ and “polity.”⁴¹ Thus, the Court seemed to come close to embracing a broad right of church autonomy over internal church administration and governance.

The holding in *Kedroff* is, however, limited. The litigation in *Kedroff* concerned the right to occupy a Russian Orthodox cathedral in New York.⁴² After the Russian Revolution, the New York legislature had transferred control of the property from the central governing authority of the Russian Orthodox Church in Moscow to church authorities in America.⁴³ The *Kedroff* Court held that the transfer of power from one church authority to another violated the First Amendment.⁴⁴ Clearly, the *Kedroff* Court believed that intentional interference with church government is unconstitutional. However, *Kedroff* did not address neutral government regulation which inadvertently interferes with church administration. Moreover, it is not clear from the Court’s opinion how far the independence that it envisions should extend. Protected aspects of church affairs include the choice of clergy and hierarchy and other “matters strictly ecclesiastical,”⁴⁵ but whether more mundane aspects of church governance receive similar protection is left unresolved.

These ambiguities remain in more recent decisions. For example, in *Serbian Eastern Orthodox Diocese for the United States and Canada v. Milivojevic*,⁴⁶ the Court held that courts must defer to church tribunals on matters of polity and administration as well as faith and doctrine.⁴⁷ However, like *Kedroff*, this case involved an intra-church dispute, not neutral government regulation, and the scope of protected matters of church government is unclear. *Milivojevic* involved “quintessentially religious controversies” over church discipline and the choice of clergy,⁴⁸ as well as diocesan reorganization, an “issue at the core of ecclesiastical affairs.”⁴⁹ For matters involving less sensitive issues, the scope of First Amendment protection remains uncertain.

³⁹ *Id.* at 107, 117.

⁴⁰ *Id.* at 107.

⁴¹ *Id.* at 117.

⁴² *See id.* at 95-97.

⁴³ *See id.* at 97-99, 105-07.

⁴⁴ *See id.* at 110, 119.

⁴⁵ *Id.* at 119.

⁴⁶ 426 U.S. 696 (1976).

⁴⁷ *See id.* at 710.

⁴⁸ *Id.* at 720; *see also id.* at 717 (“Nor is there any dispute that questions of church discipline and the composition of the church hierarchy are at the core of ecclesiastical concern”).

⁴⁹ *Id.* at 722.

The Court's most recent intra-church dispute case marks a substantial shift in the Court's treatment of church controversies, but the same ambiguities remain. In *Jones v. Wolf*⁵⁰ decided in 1979, the Court held that courts may, but need not, employ the rule of deference developed in *Watson*. Instead of automatically deferring to the decision of the highest tribunal in hierarchical polities, courts may use "neutral principles of law" to resolve the dispute or any other approach that does not require consideration of religious questions.⁵¹ Under the neutral-principles approach, courts use secular principles of trust and property law to examine the language of deeds, church charters or constitutions, state statutes and any other relevant documents.⁵² Only when the interpretation of these documents would require courts to resolve ecclesiastical questions must courts defer to the decisions of religious bodies.⁵³ The advantage of this approach is that it "free[s] civil courts completely from entanglement in questions of religious doctrine, polity, and practice."⁵⁴

At first glance, the Court's decision in *Wolf* seems to undermine the free exercise protections established in earlier cases. In *Wolf*, the Court's priority appears to be avoiding judicial entanglement in religious questions. As long as there is no danger that courts will become embroiled in doctrinal issues, the Court indicates that any one of a number of approaches to intra-church disputes may be permissible.⁵⁵ The dissent in *Wolf* observes that the result of applying neutral principles of law or another of these permissible approaches may well be to overturn the decision of church hierarchies.⁵⁶ According to the dissent, such an outcome would interfere with the free exercise of religion.⁵⁷ In the view of many scholars, the lesson for church organizations facing neutral government regulation is that such regulation will be sustained as long as its application does not require the examination of religious questions.⁵⁸ Because neutral regulations are, by

⁵⁰ 443 U.S. 595 (1979).

⁵¹ *Id.* at 602.

⁵² *See id.* at 600-04.

⁵³ *See id.* at 604.

⁵⁴ *Id.* at 603; *see also id.* at 605 ("The neutral-principles approach ... obviates entirely the need for an analysis or examination of ecclesiastical polity or doctrine in settling church property disputes.").

⁵⁵ *See id.* at 602.

⁵⁶ *See id.* at 613-14, 616 n.3 (Powell, J., dissenting).

⁵⁷ *See id.* at 613-14, 616-17 & n.3 (Powell, J., dissenting).

⁵⁸ *See* Ira C. Lupu, *Free Exercise Exemption and Religious Institutions: The Case of Employment Discrimination*, 67 B.U. L. REV. 391, 406-08 (1987); Marci A. Hamilton, *Church Autonomy, The No-Harm Rule, and the Public Good*, 2004 BYU. L. REV. _____ (forthcoming); *see also* Joanne C. Brant, "Our Shield Belongs to the Lord": Religious Employers and a Constitutional Right to Discriminate, 21 HASTINGS CONST. L.Q. 275, 294 (1994) ("*Jones v. Wolf* sharply

definition, secular standards, such entanglement will not occur often. Churches do not have an independent right to be free from government interference that does not involve state bodies in religious matters.

A second look at *Wolf*, however, reveals other possible interpretations of the majority's decision. The Court in *Wolf* was careful to point out that the advantages of the neutral-principles method are not limited to nonentanglement. The use of neutral principles of law permits courts to avoid entanglement in ecclesiastical questions while at the same time securing free exercise values.⁵⁹ Through appropriate use of secular language and property concepts, religious organizations can specify the resolution they would prefer in the event of a dispute.⁶⁰ In this way, the neutral-principles approach "can ensure that a dispute over the ownership of church property will be resolved in accord with the desires of the members."⁶¹ While the dissent argues that the neutral-principles method undermines free exercise rights, the majority insists that "[n]othing could be further from the truth."⁶² Thus, the majority's approval of the neutral principles method arguably reflects a continuing commitment to the free exercise rights of religious organizations as well as entanglement concerns. Such a commitment to free exercise is consistent with protections from neutral state regulation as well, either in the form of a broad right of church autonomy or more limited relief in situations where religious beliefs or practices are burdened.

Indeed, in its earlier decision in *Presbyterian Church in the United States v. Mary Elizabeth Blue Hull Memorial Presbyterian Church*,⁶³ the Supreme Court indicated that avoidance of judicial entanglement in religious doctrine itself serves free exercise values. In *Hull*, decided ten years before *Wolf*, the Court suggested for the first time that the use of neutral principles of law may be a permissible method for resolving church property disputes.⁶⁴ Just as in *Wolf*, the Court appeared to give priority to entanglement concerns.⁶⁵ However, the reason that the

undermines any claim that the Free Exercise Clause confers a wide-ranging right of autonomy upon religious organizations.").

⁵⁹ See *Wolf*, 443 U.S. at 603-04.

⁶⁰ See *id.* at 603.

⁶¹ *Id.* at 604. Whether the neutral-principles approach will always work as envisioned by the majority in *Wolf* has been questioned by Kent Greenawalt, *Hands Off! Civil Court Involvement in Conflicts over Religious Property*, 98 COLUM. L. REV. 1843, 1881-86 (1998).

⁶² *Wolf*, 443 U.S. at 605-06.

⁶³ 393 U.S. 440 (1969).

⁶⁴ See *id.* at 449.

⁶⁵ See *id.* at 445 (state has legitimate interest in resolving church property disputes but "[s]pecial problems arise ... when these disputes implicate controversies over church doctrine and practice."); *id.* at 447 (logic of *Watson* "leaves the civil courts no role in determining ecclesiastical questions in the process of resolving property disputes"); *id.* at 449 ("First Amendment values are

Court gave for these concerns reflects a continuing commitment to free exercise. According to the Court, if courts become involved in resolving religious questions, “the hazards are ever present of inhibiting the free development of religious doctrine.”⁶⁶ The Court repeated this statement in *Milivojevich*.⁶⁷ Thus, it is, in part, free exercise values that demand nonentanglement.

To the extent that other forms of government action, such as neutral government regulation, also intrude upon the free development of religious doctrine, the reasoning in *Hull* supports additional relief. Indeed, the reasoning in *Hull* goes even further. In *Hull*, the Court’s concerns were not limited to actual burdens on the free development of religious doctrine. The Court was also concerned about the “hazard” or danger of such interference. If the danger of interference also raises First Amendment problems, arguably only a broad right of church autonomy would be sufficient protection. Any time that government regulation impacts internal church affairs, there is a real danger that the development of doctrine will be affected. Even where the regulation does not appear to touch upon matters of religious belief or doctrine, these hazards are present.

A handful of other Supreme Court cases that address protections for religious organizations also lend support to the three approaches to government regulation found within the Court’s intra-church dispute cases. For each approach, there is a decision that seems to favor it. However, like the Court’s intra-church disputes cases, none of these decisions squarely addresses the free exercise rights of religious groups.

For example, in 1979, the same year that *Wolf* was decided, the Court seemed to approve a broad right of church autonomy in *National Labor Relations Board v. Catholic Bishop of Chicago*.⁶⁸ The litigation in *Catholic Bishop* arose when unions of lay teachers at several Catholic secondary schools sought to bargain collectively with their diocesan employers under the National Labor Relations Act (NLRA).⁶⁹ The dioceses refused on the grounds that application of the Act would impinge on their control over the religious mission of the schools

plainly jeopardized when church property litigation is made to turn on the resolution by civil courts of controversies over religious doctrine and practice.”); *id.* at 449 (First Amendment “commands courts to decide church property disputes without resolving underlying controversies over religious doctrine.”).

⁶⁶ *Id.* at 449.

⁶⁷ See *Serbian Eastern Orthodox Diocese for the United States and Canada v. Milivojevich*, 426 U.S. 696, 710 (1976).

⁶⁸ 440 U.S. 490 (1979).

⁶⁹ See *id.* at 492-94.

and, thus, violate the First Amendment.⁷⁰ The Court agreed that application of the Act would give rise to serious constitutional questions.⁷¹ The Court identified the danger of entanglement in religious matters and also stated that “mandatory collective bargaining, regardless of how narrowly the scope of negotiation is defined, necessarily represents an encroachment upon the former autonomous position of management.”⁷² Whether the Court meant to suggest that any government regulation which interferes with internal church affairs raises First Amendment problems is unclear, and the Court did not elaborate further upon this statement. Following its statement, the Court did observe that ensuing conflicts between clergy-administrators and the National Labor Relations Board, and between administrators and union negotiators, would further entangle religion and government.⁷³ Thus, it is possible that the Court simply meant that encroachment on church autonomy would exacerbate entanglement problems rather than raise an independent First Amendment problem. In any event, the Court in *Catholic Bishop* ultimately sidestepped resolving any constitutional questions and decided the case on statutory grounds. According to the Court, in view of the serious constitutional questions it identified, there must be a clear affirmative intent by Congress to cover the teachers under the NLRA before the Court would construe the Act to apply to them.⁷⁴ Finding none, the Court declined to construe the Act to cover them and avoided resolving the First Amendment issues.⁷⁵

In *Ohio Civil Rights Commission v. Dayton Christian Schools*,⁷⁶ the Supreme Court seemed to support a different approach. The litigation in *Dayton* arose when Dayton Christian Schools (Dayton) refused to renew the contract of a female teacher, Linda Hoskinson, after learning that she had become pregnant.⁷⁷ The stated reason was that mothers should be at home when their children are young.⁷⁸ When Hoskinson threatened litigation based on state and federal antidiscrimination laws, the school terminated her because she failed to follow the “Biblical chain of command” in seeking relief.⁷⁹ Hoskinson then filed a complaint with the Ohio Civil Rights Commission alleging gender discrimination in

⁷⁰ See *Catholic Bishop of Chicago v. NLRB*, 559 F.2d 1112, 1123 (7th Cir. 1977).

⁷¹ See *Catholic Bishop*, 440 U.S. at 501-04.

⁷² *Id.* at 503 (quoting *Pa. Labor Relations Bd. v. State College Area Sch. Dist.*, 337 A.2d 262, 267 (Pa. 1975)).

⁷³ See *id.* at 503.

⁷⁴ See *id.* at 501.

⁷⁵ See *id.* at 507.

⁷⁶ 477 U.S. 619 (1986).

⁷⁷ See *id.* at 623.

⁷⁸ See *id.* at 623.

⁷⁹ *Id.* at 623-24.

violation of state law.⁸⁰ The school filed an action in federal court seeking to enjoin the administrative proceedings.⁸¹ The school argued that any investigation of Hoskinson's claim or imposition of sanctions would violate the First Amendment.⁸² The Sixth Circuit agreed with the school and granted the injunction.⁸³ The Supreme Court reversed.

The Supreme Court's decision in *Dayton* was based on abstention grounds.⁸⁴ According to the Court, Dayton will have an adequate opportunity to raise any constitutional arguments in the state proceedings.⁸⁵ However, the Court also added that "however Dayton's constitutional claim should be decided on the merits, the Commission violates no constitutional rights by merely investigating the circumstances of Hoskinson's discharge ... if only to ascertain whether the ascribed religiously-based reason was in fact the reason for the discharge."⁸⁶ By making this statement, the Court seems to suggest that the outcome of Dayton's constitutional claim may turn on whether Dayton's decision to discharge Hoskinson was, in fact, religiously motivated or whether the professed religious reason was merely pretextual. If the school's reason for the discharge was actually religious, constitutional relief might be appropriate, but if the school's decision was not religiously motivated, the Court suggests that application of antidiscrimination statutes would be permissible. An investigation into the school's motive would not be relevant if the Court believed that all regulation impinging upon church control over internal operations were unconstitutional. Thus, the Court seems to reject a board right of church autonomy while it leaves open the possibility of narrower protections where government regulation interferes with religious belief and practice. One must be careful, however, not to read too much into the Court's statement. The Court's comment was brief and remains dicta. By resting its holding on abstention grounds, the Court did not resolve Dayton's First Amendment claims. It is quite possible that upon full consideration of the constitutional issues involved, the Court would embrace broader protections than it seems to envision here.

In *Corporation of the Presiding Bishop of the Church of Jesus Christ of Latter-Day Saints v. Amos*,⁸⁷ the Court again left the scope of free exercise protections for religious organizations unresolved. At issue in *Amos* was a

⁸⁰ See *id.* at 623-24.

⁸¹ See *id.* at 624.

⁸² See *id.* at 624-25.

⁸³ See *id.* at 625.

⁸⁴ See *id.* at 622.

⁸⁵ See *id.* at 628.

⁸⁶ *Id.* at 628.

⁸⁷ 483 U.S. 327 (1987).

provision in Title VII of the Civil Rights Act of 1964 exempting religious organizations from the Act's prohibition against religious discrimination in employment.⁸⁸ The exemption permits religious organizations to discriminate on the basis of religion in employment regardless of whether the employee engages in religious functions.⁸⁹ While Congress had originally exempted only the organization's religious activities, Congress broadened the exemption in 1972.⁹⁰ This expanded exemption was challenged on Establishment Clause grounds, and the *Amos* Court upheld the exemption for all nonprofit activities.⁹¹ According to the Court, legislatures do not violate the Establishment Clause by seeking to lift significant regulatory burdens on the ability of religious groups to define and carry out their religious missions.⁹² Even where it seems that only secular activities are involved, "it is a significant burden on a religious organization to require it, on pain of substantial liability, to predict which of its activities a secular court will consider religious."⁹³ The line between religious and secular activities is not clear, and an organization would "understandably be concerned that a judge would not understand its religious tenets and sense of mission."⁹⁴ The resulting "[f]ear of liability might affect the way an organization carried out what it understood to be its religious mission."⁹⁵

The *Amos* Court conceived of burdens on religious belief and practice broadly. Indirect interference with religious activity burdens a group's religious mission just as direct intrusion on religious matters. The Court also observed that the inability of judges to fully understand different religious beliefs may limit their capacity to identify burdens on religious activity, and the Court concluded that broad legislative exemptions are permissible under the Establishment Clause. However, the Court did not address the scope of mandatory accommodations under the Free Exercise Clause; indeed, the Court expressly left the scope of free exercise protection unresolved.⁹⁶ *Amos* tells us what government may do to alleviate government interference with religious groups, but it does not tell us what the government must do.

For many commentators, the Supreme Court's decision in *Smith* provides the most relevant guidance when neutral government regulation impacts the

⁸⁸ See *id.* at 329-30. This exemption appears in section 702 of the Act, 42 U.S.C. § 2000e-1(a).

⁸⁹ See 42 U.S.C. § 2000e-1(a).

⁹⁰ See *Amos*, 483 U.S. at 332 n.9.

⁹¹ See *id.* at 330, 339.

⁹² See *id.* at 335-39.

⁹³ *Id.* at 336.

⁹⁴ *Id.* at 336.

⁹⁵ *Id.* at 336.

⁹⁶ See *id.* at 335-36.

internal affairs of religious groups.⁹⁷ Just as individuals are no longer entitled to special exemptions when neutral laws burden individual religious practice, religious groups also receive no special protections. When read in conjunction with *Jones v. Wolf*, *Smith* permits government regulation of churches where the regulations are neutral and generally applicable and their application would not entangle government bodies in religious questions.

However, while this interpretation of *Smith* is certainly plausible, it is not the only possible reading, and the ambiguities discussed above remain. *Smith* addressed the free exercise rights of individuals. The Court held that the Free Exercise Clause does not “relieve an *individual* of the obligation to comply with a ‘valid and neutral law of general applicability...’”⁹⁸ Under this reading, *Smith* simply did not address the scope of free exercise protections for religious groups. Thus, while *Smith* may mean a lot for religious group rights, it may also mean little or nothing at all.

B. Lower Court Decisions

These multiple interpretations of Supreme Court precedent are reflected in lower court opinions. My discussion will focus on two related lines of cases. One line addresses the constitutionality of applying federal antidiscrimination statutes to the employment decisions of religious organizations. The second addresses the constitutionality of requiring religious organizations to bargain collectively under federal and state labor laws. I have chosen these cases for several reasons. First, many of the important scholarly works examining government regulation of religious groups have drawn upon decisions in these areas to develop and illustrate their arguments.⁹⁹ Focusing on the same case law facilitates engagement with these scholars. Second, these cases reflect the full range of approaches to government regulation discussed above. Lower courts usually choose one of the

⁹⁷ See Brant, *supra* note XX, at 276-77, 280-81; Hamilton, *supra* note XX, at ____ (BYU 2004).

⁹⁸ *Employment Div. v. Smith*, 494 U.S. 872, 879 (1990) (emphasis added) (quoting *United States v. Lee*, 455 U.S. 252, 263 n.3 (1982) (Stevens, J., concurring in the judgment)).

⁹⁹ See, e.g., Bruce N. Bagni, *Discrimination in the Name of the Lord: A Critical Evaluation of Discrimination by Religious Organizations*, 79 COLUM. L. REV. 1514 (1979); Carl H. Esbeck, *Establishment Clause Limits on Governmental Interference with Religious Organizations*, 41 WASH. & LEE L. REV. 347 (1984); Frederick Mark Gedicks, *Toward a Constitutional Jurisprudence of Religious Group Rights*, 1989 WIS. L. REV. 99; Laycock, *supra* note XX; Lupu, *supra* note XX; Ira C. Lupu & Robert Tuttle, *The Distinctive Place of Religious Entities in our Constitutional Order*, 47 VILL. L. REV. 37 (2002); William P. Marshall & Douglas C. Blomgren, *Regulating Religious Organizations under the Establishment Clause*, 47 OHIO ST. L.J. 293 (1986).

three approaches that can be found in Supreme Court case law, and one can find cases illustrating all of these approaches.

Lower court decisions addressing employment discrimination statutes generally support relief where these laws impinge upon the religious beliefs or practices of the organization. These cases usually reject a broad right of church autonomy that would extend to all aspects of church operations, and none favor the type of rule developed in *Smith* for individuals. They agree that religious groups are entitled to special protection under the Free Exercise Clause but only where religious matters are actually at stake.

Most lower court litigation challenging the application of employment discrimination laws to religious organizations involves allegations of gender or race discrimination under Title VII or age discrimination under the Age Discrimination in Employment Act (ADEA).¹⁰⁰ While Congress has exempted religious groups from prohibitions against religious discrimination in employment, federal statutes contain no exemptions for discrimination based on gender, race, age or other factors unrelated to religion. Because almost all lower courts to address the issue have found that Congress expressed an affirmative intent to cover religious organizations within these prohibitions,¹⁰¹ the courts have been unable to avoid constitutional questions on statutory grounds as the Supreme Court did in *Catholic Bishop*.

¹⁰⁰ Cases have also involved claims under the Americans with Disabilities Act, *see Starkman v. Evans*, 198 F.3d 173 (5th Cir. 1999), sexual harassment suits under Title VII, *see Bollard v. Cal. Province of the Soc’y of Jesus*, 196 F.3d 940 (9th Cir. 1999), Equal Pay Act violations, *see Dole v. Shenandoah Baptist Church*, 899 F.2d 1389 (4th Cir. 1990); *EEOC v. Fremont Christian Sch.*, 781 F.2d 1362 (9th Cir. 1986), and violations of the reporting requirements of Title VII, *see EEOC v. Southwestern Baptist Theological Seminary*, 651 F.2d 277 (5th Cir. 1981).

¹⁰¹ *See, e.g., Geary v. Visitation of the Blessed Virgin Mary Parish Sch.*, 7 F.3d 324, 331 (3rd Cir. 1993); *DeMarco v. Holy Cross High Sch.*, 4 F.3d 166, 172-73 (2nd Cir. 1993); *Shenandoah*, 899 F.2d at 1394-95; *Fremont*, 781 F.2d at 1365-66; *Rayburn v. Gen. Conference of Seventh-Day Adventists*, 772 F.2d 1164, 1166-67 (4th Cir. 1985); *EEOC v. Pacific Press Publ’g Ass’n*, 676 F.2d 1272, 1276 (9th Cir. 1981).

The exception is the Fifth Circuit, which has held that “Congress did not intend, through the nonspecific wording of the applicable provisions of Title VII, to regulate the employment relationship between church and minister.” *McClure v. Salvation Army*, 460 F.2d 553, 560-61 (5th Cir. 1972). Later Fifth Circuit decisions have found that Congress intended to cover other employment relationships within religious groups. *See EEOC v. Mississippi College*, 626 F.2d 477, 485 (5th Cir. 1980). In *Scharon v. St. Luke’s Episcopal Presbyterian Hospitals*, 929 F.2d 360 (8th Cir. 1991), the Eighth Circuit assumed without deciding that Congress intended coverage of religious institutions under the ADEA. *Id.* at 361 & n.2; *cf. Weissman v. Congregation Shaare Emeth*, 38 F.3d 1038, 1041, 1045 (8th Cir. 1994) (congressional intent to cover religious organizations under ADEA unclear, but application of Act to temple administrator raises on serious constitutional questions).

Beginning with the Fifth Circuit’s decision in *McClure v. Salvation Army*,¹⁰² lower federal courts have uniformly carved out what has become known as the “ministerial exception” to employment discrimination statutes.¹⁰³ The *McClure* court describes the relationship between a church and its minister as its “lifeblood,”¹⁰⁴ an area of “prime ecclesiastical concern,”¹⁰⁵ and a matter “both basic and traditional.”¹⁰⁶ Later courts have described this relationship as “close to the heart of church administration,”¹⁰⁷ a “critically sensitive position,”¹⁰⁸ a “quintessentially religious” matter,¹⁰⁹ a “pervasively religious relationship,”¹¹⁰ and a “strictly ecclesiastical matter[.]”¹¹¹ Employment decisions regarding clergy are a “core matter of ecclesiastical self-governance with which the state may not constitutionally interfere.”¹¹² Lower courts also agree that the ministerial exception applies even if there is no doctrinal basis for the discrimination.¹¹³ As

¹⁰² 460 F.2d 553 (5th Cir. 1972).

¹⁰³ For cases treating this exception, see *Alicea-Hernandez v. Catholic Bishop of Chicago*, 320 F.3d 698 (7th Cir. 2003); *EEOC v. Roman Catholic Diocese of Raleigh*, 213 F.3d 795 (4th Cir. 2000); *Gellington v. Christian Methodist Episcopal Church, Inc.*, 203 F.3d 1299 (11th Cir. 2000); *Starkman*, 198 F.3d 173; *Bollard*, 196 F.3d 940; *Combs v. Cent. Tex. Annual Conference of the United Methodist Church*, 173 F.3d 343 (5th Cir. 1999); *EEOC v. Catholic Univ. of Am.*, 83 F.3d 455 (D.C. Cir. 1996); *Young v. Northern Ill. Conference of United Methodist Church*, 21 F.3d 184 (7th Cir. 1994); *Scharon*, 929 F.2d 360; *Minker v. Baltimore Annual Conference of United Methodist Church*, 894 F.2d 1354 (D.C. Cir. 1990); *Rayburn*, 772 F.2d 1164; *Pacific Press*, 676 F.2d 1272; *Southwestern Baptist*, 651 F.2d 277; *Mississippi College*, 626 F.2d 477; *McClure*, 460 F.2d 553; *Powell v. Stafford*, 859 F. Supp. 1343 (D. Colo. 1994); *Whitney v. Greater N.Y. Corp. of Seventh-Day Adventists*, 401 F. Supp. 1363 (S.D.N.Y. 1975).

¹⁰⁴ *McClure*, 460 F.2d at 558; *see also Gellington*, 203 F.3d at 1304 (same); *Bollard*, 196 F.3d at 946 (same); *Minker*, 894 F.2d at 1357 (same).

¹⁰⁵ *McClure*, 460 F.2d at 559; *see also Minker*, 894 F.2d at 1357 (same).

¹⁰⁶ *McClure*, 460 F.2d at 559.

¹⁰⁷ *Whitney*, 401 F. Supp. at 1368; *see also Bollard*, 196 F.3d at 946 (ministerial relationship is “close to the heart of the church”); *id.* at 949 (“A religious organization’s decision to employ or to terminate employment of a minister is at the heart of its religious mission.”); *Pacific Press*, 676 F.2d at 1278 (ministerial duties “go to the heart of the church’s function”); *McClure*, 460 F.2d at 560 (minister is at “the heart” of the church).

¹⁰⁸ *Pacific Press*, 676 F.2d at 1278; *see also Rayburn*, 772 F.2d at 1169 (church-minister relationship is a “sensitive area[.]”).

¹⁰⁹ *Rayburn*, 772 F.2d at 1169 (quoting *Serbian Eastern Orthodox Diocese for the U.S. and Can. v. Milivojevich*, 426 U.S. 696, 720 (1976)).

¹¹⁰ *DeMarco v. Holy Cross High Sch.*, 4 F.3d 166, 171 (2nd Cir. 1993); *see also Weissman v. Congregation Shaare Emeth*, 38 F.3d 1038, 1044 (8th Cir. 1994) (same).

¹¹¹ *Gellington v. Christian Methodist Episcopal Church*, 203 F.3d 1299, 1304 (11th Cir. 2000).

¹¹² *Bollard*, 196 F.3d at 946. The First Amendment is violated when government “trespasses on the most spiritually intimate grounds of a religious community’s existence.” *EEOC v. Roman Catholic Diocese of Raleigh*, 213 F.3d 795, 800 (4th Cir. 2000).

¹¹³ *See e.g.*, *Alicea-Hernandez v. Catholic Bishop of Chicago*, 320 F.3d 698, 703 (7th Cir. 2003); *Raleigh*, 213 F.3d at 801; *Combs v. Cent. Tex. Annual Conference of the United Methodist*

the Fourth Circuit stated in *Rayburn v. General Conference of Seventh-Day Adventists*, in “‘quintessentially religious’ matters, ... the free exercise clause ... protects the act of a decision rather than a motivation behind it.”¹¹⁴

No court has limited the ministerial exception to ordained clergy. The exception covers all employees with ministerial functions.¹¹⁵ The determination of which employees perform ministerial functions has yielded more variation among the courts. The proper inquiry has been described differently by different courts as some courts view ministerial functions more broadly than others. For example, in two early cases, the Fifth Circuit employed a narrow conception of clergy.¹¹⁶ The court described ministers as intermediaries between the church and its congregation or instructors in the “whole of religious doctrine.”¹¹⁷ More courts have followed the broader definition suggested by Bruce Bagni, who has identified ministers as those whose “primary duties consist of teaching, spreading the faith, church governance, supervision of a religious order, or supervision or participation in religious ritual and worship.”¹¹⁸ According to these courts, this inquiry is designed to “determine whether a position is important to the spiritual and pastoral mission of the church.”¹¹⁹ In other cases, the test used to determine who is a minister is much less clear.¹²⁰

Church, 173 F.3d 343, 350 (5th Cir. 1999); *EEOC v. Catholic Univ. of Am.*, 83 F.3d 455, 464-65 (D.C. Cir. 1996); *Young v. Northern Ill. Conference of United Methodist Church*, 21 F.3d 184, 186 (7th Cir. 1994); *Minker v. Baltimore Annual Conference of United Methodist Church*, 894 F.2d 1354, 1357 (D.C. Cir. 1990); *Rayburn*, 772 F.2d at 1169.

¹¹⁴ *Rayburn*, 772 F.2d at 1169. The court continued: “In these sensitive areas, the state may no more require a minimum basis in doctrinal reasoning than it may supervise doctrinal content.” *Id.*

¹¹⁵ See *Alicea-Hernandez*, 320 F.3d at 703; *Raleigh*, 213 F.3d at 801; *Catholic Univ.*, 83 F.3d at 461; *Rayburn*, 772 F.2d at 1168.

¹¹⁶ See *EEOC v. Mississippi College*, 626 F.2d 477 (5th Cir. 1980), and *EEOC v. Southwestern Baptist Theological Seminary*, 651 F.2d 277 (5th Cir. 1981).

¹¹⁷ *Mississippi College*, 626 F.2d at 485; *Southwestern Baptist*, 651 F.2d at 283-85 (quoting and drawing on *Mississippi College*).

¹¹⁸ Bagni, *supra* note XX, at 1545, *quoted in Raleigh*, 213 F.3d at 801; *Catholic Univ.*, 83 F.3d at 461; *Rayburn*, 772 F.2d at 1169; *Powell v. Stafford*, 859 F. Supp. 1343, 1347 (D. Colo. 1994).

¹¹⁹ *Rayburn*, 772 F.2d at 1169; *Raleigh*, 213 F.3d at 801 (quoting *Rayburn*); *Catholic Univ.*, 83 F.3d at 461 (quoting *Rayburn*).

¹²⁰ For example, in a recent opinion, the Ninth Circuit seemed to envision clergy narrowly as those who are “representatives” of the church, *Bollard v. Cal. Province of the Soc’y of Jesus*, 196 F.3d 940, 947 (9th Cir. 1999), but the case did not require the court to examine the functions of any lay employees. In another recent decision, the Fifth Circuit employed a *mélange* of factors, including whether employment decisions are made largely on religious criteria, whether the employee performs ceremonies of the church, and whether the employee tends to the religious needs of the congregation. See *Starkman v. Evans*, 198 F.3d 173, 176-77 (5th Cir. 1999).

Initially courts based the ministerial exception on two grounds. The first was the balancing approach that the Supreme Court applied to individual free exercise claims prior to *Smith*. According to the courts, interference with the choice of clergy heavily burdens religious practice, and this burden is not justified by a sufficiently compelling state interest.¹²¹ Furthermore, employment decisions regarding clergy are quintessentially religious matters of church government protected from state interference under the Court's intra-church dispute decisions.¹²² Thus, the lower courts interpreted the Court's intra-church dispute cases to provide relief where neutral government regulation interferes with important religious aspects of church affairs. After *Smith*, lower courts have continued to apply the ministerial exception based on these intra-church dispute cases.¹²³ According to the courts, free exercise protections for individuals and groups must be distinguished.¹²⁴ Protections for individuals are now governed by *Smith* and are limited. Individuals are not entitled to exemptions from neutral generally applicable laws which burden free exercise.¹²⁵ However, in its intra-church dispute precedents, the Supreme Court has articulated a different basis for relief where government interferes with the internal operations of churches.¹²⁶ The courts emphasize the statement in *Kedroff* that churches have the right "to decide for themselves, free from state interference, matters of church government as well as those of faith and doctrine."¹²⁷

In addition to the ministerial exception, lower courts have also acknowledged the possibility of relief where employment regulation conflicts with specific religious doctrines or practices. Such conflicts are rarely found because courts usually conclude that church doctrine does not support

¹²¹ See *Rayburn*, 772 F.2d at 1168-69; *Young v. Northern Ill. Conference of United Methodist Church*, 21 F.3d 184, 185 (7th Cir. 1994) (approving *Rayburn*'s analysis).

¹²² See *Rayburn*, 772 F.2d at 1167-68; *Southwestern Baptist*, 651 F.2d at 282; *McClure v. Salvation Army*, 460 F.2d 553, 359-60 (5th Cir. 1972).

¹²³ See *Raleigh*, 213 F.3d at 800 n.*; *Gellington v. Christian Methodist Episcopal Church*, 203 F.3d 1299, 1303-04 (11th Cir. 2000); *Bollard*, 196 F.3d at 945-46; *Combs v. Cent. Tex. Annual Conference of the United Methodist Church*, 173 F.3d 343, 348-50 (5th Cir. 1999); *Catholic Univ.*, 83 F.3d at 350-51.

¹²⁴ See *Raleigh*, 213 F.3d at 800 n.*; *Gellington*, 203 F.3d at 1303-04; *Combs*, 173 F.3d at 348-49; *Catholic Univ.*, 83 F.3d at 348, 350-51.

¹²⁵ See *Combs*, 173 F.3d at 348-49; *Catholic Univ.*, 83 F.3d at 350.

¹²⁶ See *Raleigh*, 213 F.3d at 800 n.*; *Gellington*, 203 F.3d at 1303-04; *Combs*, 173 F.3d at 348-50; *Catholic Univ.*, 83 F.3d at 350-51.

¹²⁷ *Kedroff v. St. Nicholas Cathedral of the Russian Orthodox Church in North America*, 344 U.S. 94, 116 (1952), quoted in *Raleigh*, 213 F.3d at 800 n.*; *Gellington*, 203 F.3d at 1303; *Combs*, 173 F.3d at 350; *Catholic Univ.*, 83 F.3d at 350..

discrimination,¹²⁸ but the courts have consistently affirmed the availability of such special protection. Initially, the court's analysis proceeded under the pre-*Smith* balancing approach.¹²⁹ This same framework, indeed, the same balancing test has been applied even after *Smith*.¹³⁰

Stepping back from the details of these cases, what one observes among the lower courts is limited protection for religious groups where government regulation burdens religious belief or practice. Where government regulation interferes with the organization's choice of clergy, it, by definition, burdens religion. In the words of the D.C. Circuit, the "determination of 'whose voice speaks for the church' is *per se* a religious matter."¹³¹ In cases involving nonministerial employees, a conflict between religious doctrine and secular employment standards must be established. In either case, however, courts have only granted relief in cases where religious matters are impinged. The courts have not recognized a broad right of church autonomy governing all aspects of church operations. They repeatedly distinguish regulations interfering with religious matters from those that touch only secular operations.¹³² It is not intrusion on church matters alone that is unconstitutional. The impact of regulation on the organization may be substantial but still permissible. The "relevant inquiry is not the impact of the statute upon the institution, but the impact of the statute upon the institution's exercise of its sincerely held religious beliefs."¹³³ As the Ninth Circuit has explained, "while we recognize that applying any laws to religious institutions necessarily interferes with the unfettered autonomy churches would

¹²⁸ See *EEOC v. Fremont Christian Sch.*, 781 F.2d 1362, 1368 (9th Cir. 1986); *EEOC v. Pacific Press Publ'g Ass'n*, 676 F.2d 1272, 1279 (9th Cir. 1981); *EEOC v. Southwestern Baptist Theological Seminary*, 651 F.2d 277, 286 (5th Cir. 1981); see also *Dole v. Shenandoah Baptist Church*, 899 F.2d 1389, 1397 (4th Cir. 1990) (Bible does not mandate pay differential based on sex); *Bollard v. Cal. Province of the Soc'y of Jesus*, 196 F.3d 940, 948 (9th Cir. 1999) (church does not support sexual harassment prohibited by Title VII).

¹²⁹ See, e.g., *Shenandoah*, 899 F.2d at 1397-98; *Fremont*, 781 F.2d at 1367-69; *Pacific Press*, 676 F.2d at 1279-81; *Southwestern Baptist*, 651 F.2d at 286-87.

¹³⁰ See, e.g., *Bollard*, 196 F.3d at 946, 948 (applying *Sherbert* balancing test where facts did not support ministerial exception).

¹³¹ *Minker v. Baltimore Annual Conference of United Methodist Church*, 894 F.2d 1354, 1356 (D.C. Cir. 1990) (quoting district court below); see also *Raleigh*, 213 F.3d at 805 (quoting *Minker*); *Bollard*, 196 F.2d at 949 (quoting *Minker*); *Scharon v. St. Luke's Episcopal Presbyterian Hosp.*, 929 F.2d 360, 363 (8th Cir. 1991) (quoting *Minker*).

¹³² See e.g., *Bollard*, 196 F.3d at 947-48; *Shenandoah*, 899 F.2d at 1397-98; *Minker*, 894 F.2d at 1358; *Fremont*, 781 F.2d at 1368-69; *Rayburn v. Gen. Conference of Seventh-Day Adventists*, 772 F.2d 1164, 1169 (4th Cir. 1985); *Pacific Press*, 676 F.2d at 1279-80; *Southwestern Baptist*, 651 F.2d at 284-85; *Powell v. Stafford*, 859 F. Supp. 1343, 1347 (D. Colo. 1994); *Whitney v. Greater N.Y. Corp. of Seventh-Day Adventists*, 401 F. Supp. 1363, 1368 (S.D.N.Y. 1975).

¹³³ *EEOC v. Mississippi*, 626 F.2d 477, 488 (5th Cir. 1980); *Fremont*, 781 F.2d at 1369 (quoting *Mississippi College*); *Pacific Press*, 676 F.2d at 1280 (quoting *Mississippi College*).

otherwise enjoy, this sort of generalized and diffuse concern for church autonomy, without more, does not exempt them from the operation of secular laws.”¹³⁴ Rather, the employment decision at issue must involve either a “protected choice,” such as the choice of clergy, or a “doctrinal” justification.¹³⁵

One also observes that lower courts in the employment area have also uniformly rejected the rule in *Smith* as the standard for religious group rights. The courts have limited *Smith* to cases involving individual free exercise rights, and they have turned instead to the Supreme Court’s intra-church dispute precedent for guidance.

By contrast, in cases addressing the application of labor statutes to religious organizations, courts have been more willing to adopt the approach in *Smith*. Lower court case law in this area has been shaped significantly by the Supreme Court’s decision in *Catholic Bishop*. Recall that the Court in *Catholic Bishop* construed the National Labor Relations Act to exclude lay teachers at religiously affiliated schools. According to the Court, application of the Act in this context would give rise to serious constitutional questions, and in the absence of clear congressional intent to cover the teachers, the Court declined to construe the Act to include them. *Catholic Bishop* was decided in 1979, and in the decade following that decision, lower federal courts narrowed the scope of the Supreme Court’s decision as they applied the Act to religiously-affiliated social services organizations such as hospitals,¹³⁶ nursing homes,¹³⁷ homes for neglected and troubled children,¹³⁸ and day care centers.¹³⁹ According to these courts, no serious First Amendment problems arise in these contexts. Entanglement problems under the Establishment Clause are unlikely because the programs function just like secular charitable enterprises, and unlike schools, they do not involve the dissemination of religious doctrine.¹⁴⁰ While these programs may be religiously motivated, their activities are primarily and essentially secular.¹⁴¹

¹³⁴ *Bollard*, 196 F.3d at 948.

¹³⁵ *Id.* at 948.

¹³⁶ *See St. Elizabeth Hosp. v. NLRB*, 715 F.2d 1193 (7th Cir. 1983); *St. Elizabeth Cmty. Hosp. v. NLRB*, 708 F.2d 1436 (9th Cir. 1983).

¹³⁷ *See Tressler Lutheran Home for Children v. NLRB*, 677 F.2d 302 (3rd Cir. 1982).

¹³⁸ *See Volunteers of America-Minnesota-Bar None Boys Ranch v. NLRB*, 752 F.2d 345 (8th Cir. 1985); *NLRB v. St. Louis Christian Home*, 663 F.2d 60 (8th Cir. 1981); *see also Denver Post of the Nat’l Soc’y of the Volunteers of America v. NLRB*, 732 F.2d 769 (10th Cir. 1984) (church-operated programs for troubled children as well as programs providing shelter for women and children and a program for victims of crime).

¹³⁹ *See NLRB v. Salvation Army of Mass. Dorchester Day Care Ctr.*, 763 F.2d 1 (1st Cir. 1985). list

¹⁴⁰ *See Volunteers of America, Los Angeles v. NLRB*, 777 F.2d 1386, 1390 (9th Cir. 1985) (addressing church-operated detoxification and resident recovery programs); *Bar None Boys*

Lower federal courts also found that requiring these social services organizations to bargain collectively under the Act would not give rise to free exercise problems. All of these decisions pre-date *Smith*, and like courts in the employment discrimination context, courts in the labor area analyzed the free exercise rights of religious organizations under the balancing approach that the Court had developed for individual free exercise claims. The courts concluded that the primarily secular character of the social services organizations ensures that mandatory collective bargaining under the Act will only minimally impact religious practices.¹⁴² The courts also observed that none of the churches operating these programs have religious objections to bargaining with unions.¹⁴³ Moreover, any minimal burden will be outweighed by the government's compelling interest in protecting worker rights and securing labor peace.¹⁴⁴ As in the employment area, the courts repeated that "the relevant inquiry is not the impact of the statute upon the institution, but the impact of the statute upon the institution's exercise of its sincerely held religious beliefs."¹⁴⁵

More recently, state and lower federal courts have gone even further and upheld the application of state labor laws to lay teachers at church-operated schools.¹⁴⁶ According to these courts, unlike the NLRA, the state labor provisions clearly cover teachers at religiously affiliated schools, and, thus, the constitutional

Ranch, 752 F.2d at 348-49; *Denver Post*, 732 F.2d at 771-73; *St. Elizabeth Cmty Hosp.*, 708 F.2d at 1140-42; *Tressler*, 677 F.2d at 305; *St. Louis Christian Home*, 663 F.2d at 64-65.

¹⁴¹ See *Volunteers of America, Los Angeles*, 777 F.2d at 1390; *Bar None Boys Ranch*, 752 F.2d at 348; *Salvation Army*, 763 F.2d at 6; *Denver Post*, 732 F.2d at 772-73; *St. Elizabeth Hosp.*, 715 F.2d 1193, 1196; *St. Elizabeth Cmty. Hosp.*, 708 F.2d at 1441; *Tressler*, 677 F.2d at 305; *St. Louis Christian Home*, 663 F.2d at 64.

¹⁴² See *St. Elizabeth Cmty. Hosp.*, 708 F.2d at 1442-43; see also *Bar None Boys Ranch*, 752 F.2d at 349 (impairment of sectarian objectives or practices unlikely); *Tressler*, 677 F.2d at 306-07 ("Although recognition of the union will impose some constraints upon Tressler's operation of the [nursing] Home, direct religious conflict is neither inevitable nor probable.").

¹⁴³ See *St. Elizabeth Cmty. Hosp.*, 708 F.2d at 1442-43; *Tressler*, 677 F.2d at 306.

¹⁴⁴ See *St. Elizabeth Cmty. Hosp.*, 708 F.2d at 1442-43; *Tressler*, 677 F.2d at 306-07.

¹⁴⁵ *St. Elizabeth Cmty. Hosp.*, 708 F.2d at 1442 (quoting *EEOC v. Mississippi College*, 626 F.2d 477, 488 (5th Cir. 1980), and *EEOC v. Pacific Press Publ'g Ass'n*, 676 F.2d 1272, 1280 (9th Cir. 1981)); see also *NLRB v. Hanna Boys Ctr.*, 940 F.2d 1295, 1305-06 (9th Cir. 1991) (same) (upholding application of NLRA to nonfaculty employees at church-operated residential school for boys).

¹⁴⁶ See *Catholic High Sch. Ass'n of the Archdiocese of N.Y. v. Culvert*, 753 F.2d 1161 (2nd Cir. 1985); *South Jersey Catholic Sch. Teachers Org. v. St. Teresa of the Infant Jesus Church Elementary Sch.*, 696 A.2d 709 (N.J. 1997); *New York State Employment Relations Bd. v. Christ the King Reg'l High Sch.*, 682 N.E.2d 960 (N.Y. 1997); *Hill-Murray Fed'n of Teachers v. Hill-Murray High Sch.*, 487 N.W.2d 857 (Minn. 1992).

issues avoided in *Catholic Bishop* must be addressed.¹⁴⁷ These courts have uniformly found that mandatory collective bargaining under state law would result neither in excessive entanglement prohibited by the Establishment Clause nor in a violation of the Free Exercise Clause.¹⁴⁸ In *Catholic High School Association of the Archdiocese of New York v. Culvert*,¹⁴⁹ the only case decided prior to *Smith*, the Second Circuit analyzed the free exercise claim under the *Sherbert* balancing approach.¹⁵⁰ According to the Second Circuit, collective bargaining under New York's statute does not conflict with religious doctrine.¹⁵¹ Indeed, the court observed that the Catholic Church has long supported unions and worker rights.¹⁵² The court also found that the state's compelling interest in protecting the rights of employees and preserving labor peace outweighs any minimal burden on free exercise rights.¹⁵³

After *Smith*, courts addressing the application of state labor provisions to religiously affiliated schools have uniformly adopted the rule in *Smith*. According to the courts, labor laws are neutral laws of general applicability, and, thus, religious organizations are not entitled to any special exemptions unless their claims fall within one of the few categories of cases where *Smith* preserved the balancing approach.¹⁵⁴ At first glance, the decision of lower courts to follow *Smith* in the labor area but not in cases involving employment discrimination may seem puzzling. However, this difference can, perhaps, be explained by the fact the free exercise analysis in labor cases had always been narrower. Unlike cases involving employment discrimination laws, lower courts evaluating labor statutes never drew upon the Supreme Court's intra-church dispute cases for guidance.¹⁵⁵

¹⁴⁷ See *Culvert*, 753 F.2d at 1163, 1164 (New York State Labor Relations Act was amended in 1968 to bring employees of charitable, educational and religious organizations within its scope); *St. Teresa*, 696 A.2d at 713, 714 (New Jersey Constitution guarantees persons in private employment the right to organize and bargain collectively); *Hill-Murray*, 487 N.W.2d at 862 (while legislature did not consider application of Minnesota Labor Relations Act to religious organizations, Minnesota's rules of statutory construction clearly support their coverage).

¹⁴⁸ See *Culvert*, 753 F.2d at 1166-71; *St. Teresa*, 696 A.2d at 585-602; *Christ the King*, 682 N.E.2d at 963-66; *Hill-Murray*, 487 N.W.2d at 862-64..

¹⁴⁹ 753 F.2d 1161 (2nd Cir. 1985).

¹⁵⁰ See *Culvert*, 753 F.2d at 1169.

¹⁵¹ See *id.* at 1170.

¹⁵² See *id.* at 1170.

¹⁵³ See *id.* at 1170-71.

¹⁵⁴ See *South Jersey Catholic Sch. Teachers Org. v. St. Teresa of the Infant Jesus Church Elementary Sch.*, 696 A.2d 709, 597-98 (N.J. 1997); *New York State Employment Relations Bd. v. Christ the King Reg'l High Sch.*, 682 N.E.2d 960, 963-64 (N.Y. 1997); *Hill-Murray Fed'n of Teachers v. Hill-Murray High Sch.*, 487 N.W.2d 857, 862-63 (Minn. 1992).

¹⁵⁵ The Seventh Circuit in *Catholic Bishop* had cited this line of precedent once, see *Catholic Bishop of Chicago v. NLRB*, 559 F.2d 1112, 1120 (7th Cir. 1977), but the Supreme Court did not draw upon this precedent, nor have subsequent lower court decisions.

They relied entirely on the Court's pre-*Smith* balancing approach. Even the Supreme Court in *Catholic Bishop* made no reference to the Court's intra-church dispute decisions when it found that the application of the NLRA to church-operated schools would give rise to serious First Amendment questions. Thus, when *Smith* was decided, it is not surprising that the abandonment of the Court's balancing test meant the adoption of the *Smith* rule. In the labor area, in contrast to the employment context, the lower courts did not have on hand alternative precedent to support continuing protections.

In none of these cases, however, does one find a whole-hearted commitment to the implications of *Smith*. For example, in *New York State Labor Relations Board v. Christ the King Regional High School*,¹⁵⁶ the New York Court of Appeals purported to follow *Smith* when it rejected a Catholic high school's objection to coverage under New York's labor statute,¹⁵⁷ but the court left open the possibility that relief might be granted in situations where the collective bargaining process actually impinges upon religious belief or practice.¹⁵⁸ Likewise, in *Hill-Murray Federation of Teachers v. Hill-Murray High School*,¹⁵⁹ the Minnesota Supreme Court followed *Smith* when evaluating a Catholic high school's First Amendment challenge to coverage under Minnesota's labor statute,¹⁶⁰ but the court then applied a balancing approach under the state's constitution.¹⁶¹ Noting the Catholic Church's traditional support for unions,¹⁶² the court found no violation of state free exercise rights as long as mandatory subjects of bargaining are restricted to wages, hours and other secular terms of employment.¹⁶³ In *South Jersey Catholic School Teachers Organization v. St. Teresa of the Infant Jesus Church Elementary School*¹⁶⁴ as well, the New Jersey Supreme Court followed *Smith* but also applied a balancing approach. The schools in that case had attempted to establish a "hybrid claim" involving the Free Exercise Clause in conjunction with the freedom of association and the right of parents to control the upbringing of their children.¹⁶⁵ Where such hybrid claims can be established, *Smith* preserves the balancing approach developed in *Sherbert*,

¹⁵⁶ 682 N.E.2d 960 (N.Y. 1997).

¹⁵⁷ See *Christ the King*, 682 N.E.2d at 963-64.

¹⁵⁸ See *id.* at 964, 966.

¹⁵⁹ 487 N.W.2d 857 (Minn. 1992)

¹⁶⁰ See *Hill-Murray*, 487 N.W.2d at 862-63.

¹⁶¹ See *id.* at 864-65.

¹⁶² See *id.* at 865.

¹⁶³ See *id.* at 866 ("While Hill-Murray may have demonstrated that the application of the MLRA [Minnesota Labor Relations Act] interferes with their authority as an employer, they have not established that this minimal interference excessively burdens their religious beliefs.").

¹⁶⁴ 696 A.2d 709 (N.J. 1997).

¹⁶⁵ See *St. Teresa*, 696 A.2d at 598-99.

but the New Jersey Court found no support for the schools' associational or parental rights claims.¹⁶⁶ Even so, the New Jersey court applied the *Sherbert* balancing test and found no free exercise violation.¹⁶⁷ According to the court, as long as mandatory bargaining is limited to secular terms and conditions of employment, the state's compelling interest in preserving labor peace and worker rights outweighs the burden on free exercise.¹⁶⁸

While courts in the labor area have, perhaps, been reluctant to commit fully to the implications of *Smith*, lower courts in other contexts have more readily embraced *Smith*. While this Article focuses on legislative regulation in the labor and employment contexts, examples of such readiness may be found in cases applying secular tort standards to religious entities. Increasingly, courts are adopting the *Smith* rule in cases involving tort claims against churches whose clergy have engaged in sexual abuse of children or sexual misconduct involving adults. These courts have held that claims for negligent hiring and supervision of clergy and breach of fiduciary duty do not violate the Free Exercise Clause because the applicable tort principles are neutral rules of general applicability.¹⁶⁹ The Supreme Court's intra-church dispute cases are distinguished on the ground that they prohibit entanglement with religious doctrine, not application of neutral government rules.¹⁷⁰ According to a recent decision by the Florida Supreme Court, "[t]o hold otherwise and immunize the Church Defendants from suit could risk placing religious institutions in a preferred position over secular institutions, a concept both foreign and hostile to the First Amendment."¹⁷¹

So far my discussion of labor and employment cases has included illustrations of two of the three approaches to government regulation of religious groups that can be found in Supreme Court precedent. Courts addressing employment discrimination statutes have provided relief where the government burdens religious belief and practice. In the labor context, courts after *Smith* have taken a different approach and have held that religious organizations are not

¹⁶⁶ See *id.* at 597-99.

¹⁶⁷ See *id.* at 599-600.

¹⁶⁸ See *id.* at 581, 588-90, 600.

¹⁶⁹ See e.g., *Malicki v. Doe*, 814 So.2d 347, 354, 361, 364 (Fla. 2002); *Doe v. Evans*, 814 So.2d 370, 376 (Fla. 2002); *Doe v. Norwich Roman Catholic Diocesan Corp.*, 268 F. Supp.2d 139, 144-45 (D. Conn. 2003); *Nutt v. Norwich Roman Catholic Diocese*, 921 F. Supp. 66, 73-74 (D. Conn. 1995). *But see Swanson v. Roman Catholic Bishop of Portland*, 692 A.2d 441, 445 (Me. 1997) ("To import agency principles wholesale into church governance and to impose liability for any deviation from the secular standard is to impair the free exercise of religion and to control denominational governance. Pastoral supervision is an ecclesiastical prerogative.").

¹⁷⁰ See *Malicki*, 814 S.2d at 363-64; *Doe v. Norwich*, 268 F. Supp.2d at 144.

¹⁷¹ *Malicki*, 814 So.2d at 365.

entitled to special exemptions from neutral regulation even if the government interferes with religious matters. No case has yet to adopt the third approach and establish a broad right to autonomy over all internal operations. There are, however, several decisions approving the ministerial exception that have used language consistent with such a right.

Indeed, when the Fifth Circuit first carved out the ministerial exception in *McClure v. Salvation Army*, the court used broad language to describe the rights of religious organizations. The court began by recalling that the First Amendment “has built a ‘wall of separation’ between church and State.”¹⁷² The court then turned to the Supreme Court’s intra-church dispute cases, which, in the courts words, “place matters of church government and administration beyond the purview of civil authorities.”¹⁷³ The court repeated the statement in *Kedroff* that this line of cases “radiates ... a spirit of freedom for religious organizations, an independence from secular control or manipulation, in short, power to decide for themselves, free from state interference, matters of church government as well as those of faith and doctrine.”¹⁷⁴ The Fifth Circuit expressly limited its decision to the church-minister relationship,¹⁷⁵ and it never stated that all matters of church administration, no matter how secular or mundane, are protected by the First Amendment. However, the court left open that possibility, and the language that it did use was broad.

Subsequent Fifth Circuit cases decided shortly after *McClure* interpreted *McClure* and the ministerial exception narrowly.¹⁷⁶ According to these cases, only where there is an actual burden on religious beliefs and practice is protection warranted.¹⁷⁷ However, broad language reappears in later cases, most prominently in the D.C. Circuit’s opinion in *EEOC v. Catholic University of America*¹⁷⁸ and the Fifth Circuit’s recent decision in *Combs v. Central Texas Annual Conference of the United Methodist Church*.¹⁷⁹ Within the Supreme Court’s intra-church

¹⁷² *McClure v. Salvation Army*, 460 F.2d 553, 558 (5th Cir. 1972).

¹⁷³ *Id.* at 559.

¹⁷⁴ *Kedroff v. St. Nicholas Cathedral of the Russian Orthodox Church in North America*, 344 U.S. 94, 116 (1952), *quoted in McClure*, 460 F.2d at 560.

¹⁷⁵ *See McClure*, 460 F.2d at 555.

¹⁷⁶ *See EEOC v. Mississippi College*, 626 F.2d 477 (5th Cir. 1980); *EEOC v. Southwestern Baptist Theological Seminary*, 651 F.2d 277 (5th Cir. 1981); *see also supra* text accompanying notes 116-17.

¹⁷⁷ *See Mississippi College*, 626 F.2d at 488 (“the relevant inquiry is not the impact of the statute upon the institution, but the impact of the statute upon the institution’s exercise of its sincerely held religious beliefs.”).

¹⁷⁸ 83 F.3d 455 (D.C. Cir. 1996).

¹⁷⁹ 173 F.3d 343 (5th Cir. 1999).

dispute cases, the D.C. Circuit finds a “constitutional right of a church to manage its own affairs free from government interference”¹⁸⁰ and the “affirmation of a church’s sovereignty over its own affairs.”¹⁸¹ The court “agree[d] with the Fifth Circuit [in *McClure*] that ‘throughout these opinions there exists a spirit of freedom for religious organizations, an independence from secular control or manipulation ...’”¹⁸² Churches have the “freedom to decide how [they] will govern [themselves]”¹⁸³ and a “constitutional right of autonomy in [their] own domain.”¹⁸⁴ Likewise, the Fifth Circuit in *Combs* spoke of the “fundamental right of churches to be free from government interference in their internal management and administration.”¹⁸⁵ Secular authorities may not “insert[]” themselves into “the internal management of a church,” which is “a realm where the Constitution forbids [them] to tread.”¹⁸⁶ Like the *McClure* court, the court in *Combs* recalls the “constitutional mandate to preserve the separation of church and state.”¹⁸⁷

Neither the D.C. Circuit in *Catholic University* nor the Fifth Circuit in *Combs* stated that the protected realm of church affairs extends to all matters, secular and religious alike, and their holdings were limited to affirming the right of churches to make employment decisions regarding ministers free from government interference. However, neither court restricted the protected area to the choice of clergy, and the language and spirit of these opinions seems to go much further. These cases leave open the possibility of a broad right of church autonomy and, indeed, provide the supporting framework.

C. Scholarly Views

The same split that appears among lower court opinions is also found in scholarly literature addressing the rights of religious organizations. The most prominent defense of a broad right of church autonomy has been made by Douglas Laycock.¹⁸⁸ According to Laycock, the Supreme Court’s intra-church

¹⁸⁰ *Catholic Univ.*, 83 F.3d at 460.

¹⁸¹ *Id.* at 463.

¹⁸² *Id.* at 462 (quoting *McClure v. Salvation Army*, 460 F.2d 553, 560 (5th Cir. 1972) (quoting *Kedroff v. St. Nicholas Cathedral of the Russian Orthodox Church in North America*, 344 U.S. 94, 116 (1952))).

¹⁸³ *Id.* at 463.

¹⁸⁴ *Id.* at 467.

¹⁸⁵ *Combs v. Cent. Tex. Annual Conference of the United Methodist Church*, 173 F.3d 343, 350 (5th Cir. 1999).

¹⁸⁶ *Id.* at 350.

¹⁸⁷ *Id.* at 351.

¹⁸⁸ See Laycock, *supra* note XX; see also Douglas Laycock, *The Right to Church Autonomy as Part of Free Exercise of Religion*, in GOVERNMENT INTERVENTION IN RELIGIOUS AFFAIRS, II, at 28 (Dean M. Kelley ed., 1986).

dispute cases, its decision in *Catholic Bishop*, and its commitment to nonentanglement all support a strong “right of church autonomy” under the Free Exercise Clause.¹⁸⁹ Laycock argues that “churches have a constitutionally protected interest in managing their own institutions free of government interference,”¹⁹⁰ and this right “extends to every aspect of church operations,” including “to routine administrative matters.”¹⁹¹ According to Laycock, government regulation need not burden religious beliefs or practices to violate the First Amendment;¹⁹² any interference with “church control of church institutions”¹⁹³ is prohibited. The right of church autonomy is essentially a right “to be left alone.”¹⁹⁴

Of course, Laycock recognizes that a right to church autonomy cannot be absolute.¹⁹⁵ There must be some limits to protect nonmembers and even members in truly compelling circumstances. While I will be defending a broad right of church autonomy in this Article, I will not be tackling the difficult issue of where these limitations lie. However, some general observations are helpful. First, any limitations on the right of church autonomy must be drawn narrowly and must identify with specificity the permissible areas of government regulation. As is seen from the labor cases discussed above, courts applying the pre-*Smith* balancing approach readily found compelling state interests to justify government regulation. Lower federal courts upholding the application of labor statutes to religious employers identified the government’s interest in preserving labor peace and protecting worker rights.¹⁹⁶ Given the small number of religious employers in the overall economy and the fact that the National Labor Relations Board had for decades declined jurisdiction over nonprofit institutions, religious and nonreligious alike,¹⁹⁷ the existence of such a compelling state interest in the context of religious employers was doubtful.

¹⁸⁹ Laycock, *supra* note XX, at 1394-98; Laycock, *supra* note XX, at 32-34 (Kelley book).

¹⁹⁰ Laycock, *supra* note XX, at 1373.

¹⁹¹ *Id.* at 1398.

¹⁹² *See id.* at 1373, 1398.

¹⁹³ *Id.* at 1394.

¹⁹⁴ *Id.* at 1376.

¹⁹⁵ *See id.* at 1394.

¹⁹⁶ *See supra* notes 144, 153, 168 and accompanying text.

¹⁹⁷ The Board began asserting jurisdiction over nonprofit organizations in the early 1970s, and shortly thereafter adopted the same jurisdictional standards for nonprofit and forprofit organizations. *See* Kathleen A. Brady, *Religious Organizations and Mandatory Collective Bargaining under Federal and State Labor Laws: Freedom From and Freedom For*, 49 VILL. L. REV. 77, 152 & n.450, 162-63 (2004).

Thus, instead of a general compelling state interest test that leaves outcomes uncertain, limitations on the right of church autonomy should take the form of narrowly tailored restraints in specific areas where government regulation is appropriate. When identifying these areas and restrictions, the strong presumption must be in favor of freedom for religious groups. For example, one area of appropriate regulation would be protections for outsiders. Religious organizations can be held liable upon their valid contracts, and tort liability is also appropriate where there are injuries to outsiders.¹⁹⁸ Contracts with church members and employees should also be enforceable if the language and circumstances of the agreement would clearly lead the promisee to believe that the contract was civilly enforceable.¹⁹⁹ However, the contract terms must be clear and capable of interpretation without involving the courts in religious questions. In addition, courts should avoid adjudicating contract claims involving ministers unless the agreement expressly provides for such secular enforcement.

Regulations designed to protect the health and safety of members and employees would also be appropriate where serious bodily harm is threatened.²⁰⁰ Slightly broader protections may be permissible for children and for adults whose impaired mental or physical condition makes them especially vulnerable to exploitation. Thus, tort liability for inadequate supervision of church employees would be appropriate where clergy engage in sexual abuse of minors or sexual misconduct with vulnerable adults. However, in keeping with the strong presumption in favor of organizational freedom, such liability should probably be limited to cases where church officials acted recklessly rather than merely negligently,²⁰¹ and liability for negligent hiring or retention involving clergy should be prohibited altogether. Protection of child welfare may also justify regulation in the context of church-operated schools, but such regulations must also be narrow and limited. States might, for instance, require schools to

¹⁹⁸ Laycock agrees. See Laycock, *supra* note XX, at 1406.

¹⁹⁹ Laycock would require clear evidence that the church desires secular adjudication. See Laycock, *supra* note XX, at 1404 & n.238; Douglas Laycock & Susan E. Waelbroeck, *Academic Freedom and the Free Exercise of Religion*, 66 TEX. L. REV. 1455, 1468 (1988). My suggestion is slightly different. Even if organizational consent to secular adjudication cannot be established, contracts with members or employees would be enforceable if the language and circumstances of the agreement would lead the promisee to believe that such adjudication was contemplated.

²⁰⁰ Again, Laycock agrees. See Laycock, *supra* note XX, at 1417.

²⁰¹ If claims for negligent supervision are permitted, the result will be the imposition of secular standards of care on organizations that may have their own highly-developed procedures and practices for clergy oversight and discipline. Where such secular standards displace practices that reflect the group's religious values or traditional understandings of organizational structure and responsibility, the interference will be great. Such interference is appropriate where the organization's leaders have acted recklessly, but organizational freedom should, arguably, prevail where the group's leaders have been well-intentioned and have not acted recklessly.

demonstrate that students achieve at minimum levels of proficiency on standardized tests, but direct regulation of educational programs should be prohibited. In addition, where religious organizations hold themselves out as providers of professional services such as legal advice or medical care, they can be required to meet generally applicable professional standards.

These examples are not designed to be definitive or exhaustive. My purpose has, rather, been to illustrate several important points. First, the right of church autonomy is strong, but it is not absolute. In some circumstances, regulations protecting church members and nonmembers are appropriate, but these circumstances are narrow and limited. Second, there is no simple test to identify when regulations are permissible and when they are not. Depending on the area of government regulation, the appropriate restrictions on the right of church autonomy may be different. Vigorous protection of religious organizations requires careful delineation of the rules appropriate in each context.

Whether the receipt of government aid justifies greater regulation is a separate but very important question. Certainly, law makers and funding agencies can require religious organizations to account for their expenditures of public funds in order to ensure that these funds are spent for the intended purposes and programs. Scholars debate whether the government may go further and apply regulations designed to shape the internal practices of funded organizations in the direction of public values.²⁰² This question has become more pressing in recent years. While the social services programs of many religious denominations have long received significant amounts of government aid, until recently Supreme Court precedent placed substantial limitations on aid to programs suffused with religious purpose and function. In the last few years, the Supreme Court has revised its Establishment Clause doctrine to permit greater aid to these types of religious organizations,²⁰³ and the current administration is pushing hard for increased funding for faith-based organizations, including organizations with significant religious identity and activity.

²⁰² For articles engaging this debate, see the recent symposium on “Public Values in an Era of Privatization,” held at Harvard Law School. Contributions are published in volume 116, number 5 of the *Harvard Law Review* (March 2003). See also Steven K. Green, *Religious Discrimination, Public Funding, and Constitutional Values*, 30 HASTINGS CONST. L.Q. 1 (2002); Lupu & Tuttle, *Zelman’s Future: Vouchers, Sectarian Providers, and the Next Round of Constitutional Battles*, 78 NOTRE DAME L. REV. 917, 972-82 (2003).

²⁰³ See *Zelman v. Simmons-Harris*, 536 U.S. 639 (2002) (upholding voucher aid to religious schools); *Mitchell v. Helms*, 530 U.S. 793 (2000) (holding that church-operated schools may receive secular educational equipment and materials under neutral direct aid program).

The extent to which government funding may justify greater regulation of religious groups is beyond the scope of this Article, but the basic principles I develop here provide the necessary foundation for addressing this issue. If, as I argue, a broad right of church autonomy benefits not only religious groups but also the larger community by protecting alternative visions for social and political life, regulations designed to shape internal practices according to prevailing public values would be short-sighted and illegitimate. Permissible regulations would instead focus largely on ensuring accountability when public funds are expended and protecting recipients from coercion, abuse and exploitation.

While Laycock and a few other scholars have supported a broad right of church autonomy,²⁰⁴ more scholars have favored the path taken by lower courts in the employment discrimination area. Like courts which have carved out the ministerial exception, some of these scholars have identified certain aspects of church administration which should receive special protection under the First Amendment. For example, Bruce Bagni has argued that the “purely spiritual” matters at the “core or heart” of the church should be protected from government regulation except where the state’s interest is truly compelling.²⁰⁵ According to Bagni, these matters are the “spiritual epicenter” of the church, and within this epicenter, Bagni includes the relationship between church and minister, membership policies, religious education, worship and ritual.²⁰⁶ Where activities lie outside this epicenter, they can be regulated in proportion to their degree of secularity.²⁰⁷

Carl Esbeck supports a similar distinction under the Establishment Clause. Esbeck envisions the Establishment Clause as a “structural restraint on governmental power”²⁰⁸ that bars the government from intruding on “inherently religious”²⁰⁹ matters. These matters include those “exclusively religious

²⁰⁴ See Michael W. McConnell, *Neutrality under the Religion Clauses*, 81 NW. U. L. REV. 146, 158-61 (1986); Michael W. McConnell, *Accommodation of Religion*, 1985 SUP. CT. REV. 1, 27-28; cf. Steven D. Smith, *Separation and the “Secular”*: *Reconstructing the Disestablishment Decision*, 67 Tex. L. Rev. 955, 1018 (1989) (institutional separation required by the Establishment Clause prohibits government from interfering in the internal affairs of religious organizations).

²⁰⁵ Bagni, *supra* note XX, at 1539.

²⁰⁶ *Id.* at 1539.

²⁰⁷ See *id.* at 1540.

²⁰⁸ Carl H. Esbeck, *The Establishment Clause as a Structural Restraint on Governmental Power*, 84 IOWA L. REV. 1, 2 (1998).

²⁰⁹ Esbeck, *supra* note XX, at 109 (Iowa); Carl H. Esbeck, *Myths, Miscues, and Misconceptions: No-aid Separationism and the Establishment Clause*, 13 NOTRE DAME J.L. ETHICS & PUB. POL’Y 285, 309 (1999). [Editor: keep in order]

activities” at the core of the organization’s religious identity,²¹⁰ and include worship, teaching, propagation of the faith, doctrine, ecclesiastical polity, church discipline, membership rules, and personnel decisions regarding clergy and other employees chosen on the basis of religion.²¹¹ According to Esbeck, within this “domain,” churches have a “sphere of autonomy” that is outside the competence and jurisdiction of the state.²¹² With respect to matters that are not inherently religious, such as some aspects of social services work, the Establishment Clause permits regulation,²¹³ though even here “[a] special wariness should characterize the relationship.”²¹⁴

Professors Ira Lupu and Robert Tuttle also draw upon the Establishment Clause and envision a “zone”²¹⁵ of religious activity that is beyond the competence and jurisdiction of government.²¹⁶ This area of “ecclesiastical immunity”²¹⁷ consists of the “aspects of the behavior of religious institutions that are bound up with the sacred,”²¹⁸ and includes matters such as the employment of clergy,²¹⁹ worship,²²⁰ and organizational polity.²²¹ According to Lupu and Tuttle, when “religious institutions act in uniquely religious ways, making connections with the world beyond the temporal and material concerns ... of the state,” they are protected from government interference.²²² On the other hand, where the functions of religious institutions resemble other nonprofits, Lupu and Tuttle favor a rule of neutrality that treats religious and nonreligious institutions alike.²²³

²¹⁰ Esbeck, *supra* note XX, at 109 (Iowa); *see also* Esbeck, *supra* note XX, at 381 (government may not interfere with “matters central to [the] religious identity and mission” of religious societies); *id.* at 402 (“core religious activities” receive special protection) (W&L).

²¹¹ *See* Esbeck *supra* note XX, at 10-11, 44-45, 109 (Iowa); Esbeck, *supra* note XX, at 376, 397, 420 (W&L); Esbeck, *supra* note XX, at 308 (Notre Dame). [Editor: Keep in order]

²¹² Esbeck, *supra* note XX, at 77. (Iowa)

²¹³ *See* Esbeck, *supra* note XX, at 304-05 (Notre Dame); Esbeck, *supra* note XX, at 79 (Iowa); Esbeck, *supra* note XX, at 377-78 (W&L).

²¹⁴ Esbeck, *supra* note XX, at 378. (W&L)

²¹⁵ Lupu & Tuttle, *supra* note XX, at 83.

²¹⁶ *See* Ira C. Lupu & Robert W. Tuttle, *Sexual Misconduct and Ecclesiastical Immunity*, 2004 BYU L. REV. ____17-29____ (forthcoming); Lupu & Tuttle, *supra* note XX, at 83-84, 91-92.

²¹⁷ Lupu & Tuttle, *supra* note XX, at ____ (BYU)

²¹⁸ Lupu & Tuttle, *supra* note XX, at 84; *see also* Lupu & Tuttle, *supra* note XX, at ____ (same) (BYU).

²¹⁹ *See* Lupu & Tuttle, *supra* note XX, at ____ (BYU 21-29); Lupu & Tuttle, *supra* note XX, at 91.

²²⁰ *See* Lupu & Tuttle, *supra* note XX, at _____. (BYU 19)

²²¹ *See* Lupu & Tuttle, *supra* note XX, at _____. (BYU 29, 76, 91, 95)

²²² Lupu & Tuttle, *supra* note XX, at 92.

²²³ *See* Lupu & Tuttle, *supra* note XX, at 78-79, 92.

Each of these scholars draws a line between specially protected religious activities and activities that do not receive special treatment. Those matters that are quintessentially or inherently religious are accorded strong protection from government intervention, but other practices can be regulated. Thus, religious organizations receive some relief from state regulation, but the areas of relief are limited. Other scholars who support limited relief favor the balancing approach developed by the Supreme Court prior to *Smith*. For example, in an article written in 1986, William Marshall and Douglas Blomgren favored free exercise protections where government regulation interferes with religious practices or conflicts with matters of church doctrine.²²⁴ Regulation of core religious activities like the employment of clergy would infringe upon free exercise,²²⁵ but so would other types of government interference with religious doctrine and practice. Marshall and Blomgren do not draw distinctions between quintessentially religious activities and those which are less religiously significant.

The final approach to government regulation of religious institutions also has supporters in the academy. According to these scholars, religious organizations are not entitled to special protections from neutral government regulation even when religious practice is burdened. For example, Marci Hamilton argues that the rule in *Smith* should be extended to cases involving religious groups.²²⁶ In his earlier work, Ira Lupu also rejected special exemptions for religious organizations.²²⁷ Lupu's defense of this approach pre-dates *Smith*, and he turns instead to the Supreme Court's intra-church dispute cases for support. In *Jones v. Wolf* Lupu argues, the Court "made clear that the constitutional evil to be avoided" is not interference with organizational free exercise but entanglement with religious doctrine.²²⁸ While the *Wolf* Court did argue that the neutral-principles method it approved is consistent with free exercise values, religious organizations are afforded no special freedoms under this approach.²²⁹ The ability of religious organizations to structure legal documents and transactions to ensure desired outcomes in the event of disputes is no different than the freedoms enjoyed by other corporate bodies.²³⁰

²²⁴ See Marshall & Blomgren, *supra* note XX, at 327. Marshall has become a leading opponent of free exercise exemptions, and he has defended the Court's decision in *Smith*. See Marshall, *In Defense of Smith*, *supra* note XX; Marshall, *The Case Against*, *supra* note XX.

²²⁵ See Marshall & Blomgren, *supra* note XX, at 327-28.

²²⁶ See Hamilton, *supra* note XX, at _____ (BYU forthcoming).

²²⁷ See Lupu, *supra* note XX, at 395, 399, 431.

²²⁸ *Id.* at 407.

²²⁹ See *id.* at 407-08.

²³⁰ See *id.* at 407-08.

Lupu also observes that special protections for religious organizations would result in advantages that favor religious associations over secular ones.²³¹ Many other scholars have found this type of favoritism troubling,²³² and some, like the Florida Supreme Court discussed above, have found such a “preferred position” problematic under the Establishment Clause.²³³ In addition, many observe that the trend on the Supreme Court is towards a neutralism that treats religious and nonreligious entities equally for Free Exercise and Establishment Clause purposes.²³⁴ *Smith* embraced this neutralism in the free exercise field, and the Supreme Court’s recent decision in *Zelman v. Simmons-Harris*²³⁵ permitting religiously-affiliated schools to participate in voucher programs embraced neutralism in the Establishment Clause field.²³⁶

Lupu makes an additional observation. The behavior of religious organizations, including the group’s internal practices, affects society at large. Religious institutions, “like other important social institutions, are influential in shaping behavior and moral convictions.”²³⁷ Thus, what goes on inside the institution has consequences for those outside of the organization, and exemptions from neutral, generally applicable government policies, such as antidiscrimination policies, may harm others.²³⁸ Church members are not the only ones who have an interest in internal church affairs,²³⁹ and special protections often come at the expense of the larger community.²⁴⁰

II. *Lessons from Smith*

²³¹ See *id.* at 401-03.

²³² See, e.g., Eisgruber & Sager, *supra* note XX, at 1248; Gedicks, *Towards a Defensible Free Exercise Doctrine*, *supra* note XX, at 927; Gedicks, *An Unfirm Foundation*, *supra* note XX, at 556, 574 (1998); Marshall, *In Defense of Smith*, *supra* note XX, at 319-23.

²³³ *Malicki v. Doe*, 814 So.2d 347, 365 (Fla. 2002). For discussion of *Malicki*, see *supra* notes 169-71 and accompanying text.

²³⁴ See Frederick Mark Gedicks, *The Improbability of Religion Clause Theory*, 27 SETON HALL L. REV. 1233, 1235-36 (1997); Greenawalt, *supra* note XX, at 1870; Scott C. Idleman, *Tort Liability, Religious Entities, and the Decline of Constitutional Protection*, 75 IND. L.J. 219, 252-53 (2000); Lupu & Tuttle, *supra* note XX, at 918-919 (Notre Dame); Lupu & Tuttle, *supra* note XX, at 68-71. ²³⁵ 536 U.S. 639 (2002).

²³⁶ See Lupu & Tuttle, *supra* note XX, at 918-19 (Notre Dame); Lupu & Tuttle, *supra* note XX, at 70.

²³⁷ Lupu, *supra* note XX, at 408.

²³⁸ See *id.* at 408-09.

²³⁹ See *id.* at 409.

²⁴⁰ See *id.* at 403.

As the previous section demonstrates, Supreme Court precedent, lower court case law and scholar writing leave us with three very different approaches to neutral government regulation that interferes with the internal affairs of religious organizations. In this section, I will identify the approach that I believe to be the most appropriate. As I noted in the introduction, I will be using the *Smith* decision as a prism through which to analyze the rights of religious organizations under the Free Exercise Clause. For some courts and scholars, *Smith* has nothing to say about free exercise protections for religious groups. *Smith* addresses only the rights of individual believers, and other precedents, such as the Court's intra-church dispute cases, provide the standard for religious groups. For other courts and scholars, *Smith* means the same thing for religious groups as it does for individuals. Neither receive special protection when neutral regulation interferes with religious practice. In my view, neither interpretation is correct. The rule in *Smith* for individual believers is not the same standard that should apply to government regulation of religious groups. However, the analysis in *Smith* is not irrelevant to assessing the scope of religious group rights. To the contrary, *Smith* raises a number of issues that help to clarify what is at stake in choosing among the different options. When these issues are examined closely, the results are surprising. *Smith* supports a broad right of autonomy for religious groups that extends to internal matters with clear religious significance as well as activities that appear more mundane or secular.

A. *Religious Groups and Freedom of Belief*

The first guidepost that *Smith* provides lies in the first few sentences of its analysis when the Court draws a distinction between protections for religious beliefs and protections for religious action. According to *Smith*, the "free exercise of religion means, first and foremost, the right to believe and profess whatever religious doctrine one desires."²⁴¹ *Watson v. Jones* expressed a similar view. In America, the "law knows no heresy, and is committed to the support of no dogma, the establishment of no sect."²⁴² Action receives less protection. While an individual is free to believe whatever they choose, the Free Exercise Clause does not guarantee the right to act on these beliefs where neutral laws of general applicability stand in the way.²⁴³ An individual's religious beliefs do not "excuse him from compliance with an otherwise valid law prohibiting conduct that the State is free to regulate."²⁴⁴

²⁴¹ *Employment Div. v. Smith*, 494 U.S. 872, 876 (1990).

²⁴² *Watson v. Jones*, 80 U.S. (13 Wall.) 679, 728 (1872).

²⁴³ *See Smith*, 494 U.S. at 878-79.

²⁴⁴ *Id.* at 879.

According to the Court, greater protection for action under the balancing approach developed in *Sherbert* is problematic for several reasons. First, if a religious believer is entitled to an exemption whenever the government burdens religious conduct and the state's interest is not compelling, the believer will "become a law unto himself,"²⁴⁵ and chaos will ensue.²⁴⁶ Such a rule is especially dangerous in a nation that includes and values diverse religious beliefs.²⁴⁷ Furthermore, the *Sherbert* balancing test unfairly privileges religious liberty over other constitutional rights.²⁴⁸ In other contexts such as the Equal Protection and Speech Clauses, compelling state interest analysis produces "equality of treatment and an unrestricted flow of contending speech"; here it would "produce a private right to ignore generally applicable laws[,] [which] is a constitutional anomaly."²⁴⁹ In addition, limiting free exercise protection to burdens on religious practices that are central to the believer's faith is unworkable.²⁵⁰ Judges are not fit to investigate and determine which beliefs are central in different religious traditions.²⁵¹

While the Free Exercise Clause does not require individual exemptions from neutral laws of general applicability, *Smith* does envision legislative relief.²⁵² The Free Exercise Clause reflects a solicitude for religious liberty that can be expected from the democratic processes as well.²⁵³ The *Smith* Court points to and approves of the frequency of reasonable legislative accommodations.²⁵⁴ While the Court admits that minority religious practices will be at a "relative disadvantage" in this process, this is unavoidable and preferable to the anarchy that is threatened under the *Sherbert* approach.²⁵⁵

Thus, in the world that *Smith* envisions the beliefs and actions of religious individuals are treated very differently. In the realm of ideas, *Smith* envisions unrestricted freedom. The Free Exercise Clause entitles individuals to believe and profess whatever doctrines they desire, and *Smith* expects that individuals will hold a wide range of different religious views, orthodox as well as unorthodox, popular and unpopular. Restrictions on religious practice are, by contrast,

²⁴⁵ *Id.* at 885 (quoting *Reynolds v. United States*, 98 U.S. 145, 167 (1879))

²⁴⁶ *See id.* at 888.

²⁴⁷ *See id.* at 888.

²⁴⁸ *See id.* at 886.

²⁴⁹ *Id.* at 886.

²⁵⁰ *See id.* at 886-87.

²⁵¹ *See id.* at 886-87.

²⁵² *See id.* at 890.

²⁵³ *See id.* at 890.

²⁵⁴ *See id.* at 890.

²⁵⁵ *Id.* at 890.

unavoidable, but *Smith* hopes that legislatures will make accommodations where reasonable. Moreover, *Smith* does not expect restrictions on action to affect the complexity and diversity of opinion. Religious individuals will continue to hold whatever religious beliefs they desire even if the beliefs are not actionable. In many cases, religious adherents will be successful in petitioning the legislature for relief from burdensome laws. Adherents of minority religions will be at a disadvantage in the legislative process, but they will not be absent. Their actions may be circumscribed, but their beliefs will be free.

The *Smith* Court says little about the conditions that would be necessary to maintain the type of unrestricted freedom of belief that it envisions. The Court does state that the government may not regulate religious beliefs as such,²⁵⁶ and it also assumes that government regulation which impairs individual practice will not undermine the individual's choice of belief. However, the Court does not elaborate further. Nor does *Smith* address the proper treatment of religious groups under the Free Exercise Clause. Further examination of both these issues reveals an important link between them. Religious groups play an indispensable role in shaping and fostering the freedom of belief that *Smith* envisions and is committed to.

Numerous scholars have observed the connection between religious groups and individual religious convictions. Individuals express and exercise their beliefs in religious communities,²⁵⁷ and religious organizations also play an essential role in shaping the beliefs that individuals hold.²⁵⁸ As Frederick Gedicks has written, “[g]roups are ongoing and independent entities that influence in their own right how individuals think, express themselves, and act.”²⁵⁹ Thus, “[a]lthough in some respects groups are aggregations of their individual members, in other respects, groups are prior to and independent of their members.”²⁶⁰ Justice Brennan draws the same connection between individual religious belief and group activity in his concurrence in *Amos*.²⁶¹ According to Justice Brennan,

²⁵⁶ See *id.* at 877.

²⁵⁷ According to Carl Esbeck, “religious belief nearly always is expressed in some sort of communal way.” Esbeck, *supra* note XX, at 374. (W&L) Similarly, Douglas Laycock observes that “[r]eligion includes important communal elements for most believers. They exercise their religion through religious organizations....” Laycock, *supra* note XX, at 1389.

²⁵⁸ See John H. Garvey, *Churches and the Free Exercise of Religion*, 4 NOTRE DAME J.L. ETHICS & PUB. POL’Y 567, 580-81 (1990); see also Richard W. Garnett, *The Story of Henry Adams’s Soul: Education and the Expression of Associations*, 85 MINN. L. REV. 1841, 1842-43 (2001) (religious groups among the intermediate institutions that shape and form individuals).

²⁵⁹ Gedicks, *supra* note XX, at 107. (Wisc)

²⁶⁰ *Id.* at 107.

²⁶¹ For discussion of *Amos*, see *supra* notes 87-96 and accompanying text.

“[f]or many individuals, religious activity derives meaning in large measure from participation in a larger religious community.”²⁶² These religious groups do not simply express individual religious beliefs, but the “community represents an ongoing tradition of shared beliefs, an organic entity not reducible to a mere aggregation of individuals.”²⁶³

Groups play yet another important role in the formation of individual belief. Religious communities are the vehicle for the development of doctrine. It is through religious communities that individuals jointly develop religious ideas and beliefs. Thus, the very formulation of religious opinions takes place within religious groups as well as the transmission and exercise of beliefs. Religious groups do not simply shape their members, nor do fellow congregants simply exercise preexisting convictions with like-minded believers. Rather, religious communities are part of an ongoing conversation which both shapes individuals and is shaped by them. In the sometimes rough and tumble of congregational and denominational life, individuals work together to define, refine, and reform religious ideas. Indeed, this process is not limited to single congregations or even single denominations. It takes place in a larger environment where religious groups and their members constantly interact with and influence one another. As communities face new circumstances and experiences, they may look to other groups for guidance, or they may sharply distinguish themselves, or they may do some of both. Individuals and subgroups may split, new communions may be formed, and old ones reformed. The lines that separate group from group are porous, and individuals, subcommunities and ideas cross back and forth.

Nor is the development of religious ideas and doctrine an abstract affair. Religious organizations do not simply teach or formulate doctrine in the abstract. They also seek to live out their beliefs in their relationships with fellow communicants. They seek to put their beliefs into action in organizational structure, discipline, the rights and duties of members and employees, and in more informal social expectations and standards. Indeed, it is through this process of living beliefs in community that ideas are tested and, again, refined and reformed. It is also through this process that beliefs are preserved. Without the ability to put ideas into practice within the community, it would be difficult for the group to maintain its commitments and convictions. Indeed, without the opportunity to practice their convictions in community life, church members may not be able to fully understand what their beliefs mean and require. Restrictions on individual action outside the community may not undermine religious belief if these

²⁶² Corporation of the Presiding Bishop of the Church of Jesus Christ of Latter-Day Saints v. Amos, 483 U.S. 327, 342 (1987) (Brennan, J., concurring in the judgment).

²⁶³ *Id.* at 342.

opportunities are present, but restrictions on internal group life could be devastating.

If religious groups play an essential role in shaping individual religious belief and, indeed, in the very formulation of religious ideas, the freedom of belief that *Smith* envisions requires protections for religious organizations. If religious communities are not able to teach, develop and live out their ideas free from state interference, individual belief will also be suppressed. The diversity of religious beliefs that *Smith* envisions presupposes a diversity of religious communities, each of which is able to structure its own internal life according to its own unique religious views and perspectives. Supreme Court precedent under the Speech Clause of the First Amendment provides support for such protection. The Supreme Court has long held that the individual's freedom to engage in speech activities under the First Amendment requires a "corresponding right" to associate with others for those ends.²⁶⁴ The right of association is "implicit" in First Amendment protections for freedom of speech.²⁶⁵ Similarly, protections for religious groups are implicit in the Free Exercise Clause's commitment to freedom of religious belief and profession. Full freedom of belief is not possible without a corresponding right of religious groups to teach, develop and practice their doctrines and ideas.

Thus, of the three approaches to government regulation of religious groups that can be found in existing Supreme Court precedent, the rule in *Smith* for individual religious exercise is, surprisingly, the least compatible with the decision's underlying principles. Special protections for religious organizations are necessary at least where government regulation interferes with religious belief or practice. Such protections would not give rise to the same risk of chaos that the *Smith* Court feared in the context of individual religious exercise. The exemption of individuals from neutral laws of general applicability whenever a burden is proved and a compelling state interest is absent may, indeed, be "courting anarchy."²⁶⁶ However, the same danger does not arise when religious organizations are exempted from compliance with regulations that interfere with internal community life. Permitting religious groups to shape community practice according to shared norms may have a great impact upon the lives of members and employees, but any direct effect on the larger society will usually be minimal. Where outsiders would be harmed, limitations can be imposed as discussed

²⁶⁴ *Boy Scouts of Am. v. Dale*, 530 U.S. 640, 647 (2000); *Bd. Of Directors of Rotary Int'l v. Rotary Club of Duarte*, 481 U.S. 537, 548 (1987); *Roberts v. United States Jaycees*, 468 U.S. 609, 622 (1984).

²⁶⁵ *Dale*, 530 U.S. at 647; *Jaycees*, 468 U.S. at 622.

²⁶⁶ *Employment Div. v. Smith*, 494 U.S. 872, 888 (1990).

above. Federal courts holding that the ministerial exception survives *Smith* agree. According to the D.C. Circuit, “the ministerial exception does not present the dangers warned of in *Smith*.”²⁶⁷ Protections for the internal affairs of religious organizations do not “empower a member of that church, ‘by virtue of his beliefs, ‘to become a law unto himself.’”²⁶⁸

Nor would special protections for religious organizations be inconsistent with the equality that *Smith* prescribes for individuals. For many scholars, *Smith* reflects the trend toward neutralism in the Court’s recent case law. In both the free exercise and establishment areas, the Supreme Court is increasingly treating religious individuals and entities like nonreligious ones.²⁶⁹ However, it is important not to read too much into the *Smith* decision. The Court in *Smith* did hold that the Free Exercise Clause does not require special exemptions for believers when neutral government regulations burden religious practice. However, the Court did not hold that believers and nonbelievers must always be treated alike. To the contrary, the Court permits and, indeed, encourages legislatures to make special accommodations when religious practice is burdened. *Smith* does not reject all special or favorable treatment for religion. Indeed, it expects and approves of such favoritism. Protections for religious groups would be consistent, not inconsistent, with *Smith*.

B. Misunderstandings and Temptations

If special protections for religious groups are necessary to preserve the freedom of belief that *Smith* envisions, the next step is to determine how far these protections should extend. Does *Smith* call for a broad right of church autonomy or should protections be limited to situations where religious belief or practice is

²⁶⁷ EEOC v. Catholic Univ. of Am., 83 F.3d 455, 350 (D.C. Cir. 1996).

²⁶⁸ *Id.* at 350 (quoting *Smith*, 494 U.S. at 885 (quoting *Reynolds v. United States*, 98 U.S. 145, 167 (1879))); *see also* *Combs v. Cent. Tex. Annual Conference of the United Methodist Church*, 173 F.3d 343, 349 (5th Cir. 1999) (quoting and approving *Catholic University*). The Eleventh Circuit has made a similar distinction:

The Court’s concern in *Smith* was that if an individual’s legal obligations were contingent upon religious beliefs, those beliefs would allow each individual “‘to become a law unto himself.’” ... The ministerial exception does not subvert this concern; it was not developed to provide protection to individuals who wish to observe a religious practice that contravenes a generally applicable law. Rather, the exception only continues a long-standing tradition that churches are to be free from government interference in matters of church governance and administration.

Gellington v. Christian Methodist Episcopal Church, 203 F.3d 1299, 1303-04 (11th Cir. 2000) (quoting *Smith*, 494 U.S. at 885 (quoting *Reynolds*, 98 U.S. at 167)).

²⁶⁹ *See supra* notes 234-36 and accompanying text.

actually burdened? Certainly, religious groups should be entitled to relief where government regulation conflicts with specific doctrines or practices. The application of secular standards where such a conflict exists would impede the organization's ability to preserve and develop doctrine. Indeed, in some cases, the effect of such application would be to inject the government directly into religious disagreements and decision making. For example, if Title VII's prohibition against gender discrimination in employment were applied to ministerial decisions by religious groups, the government would be lending its support to one side in a long-running struggle within American congregations over the proper role of women in ministry. Those who favor female clergy would be heavily favored over those with more conservative views. Indeed, any time that government regulation addresses difficult social or moral issues that also divide church members, the imposition of the secular standard will disrupt the process by which the religious group develops its own doctrine and beliefs. Many Americans may approve of the results in cases where religious groups hold unpopular or out-dated views. However, the First Amendment protects the freedom of individuals to hold these views, and religious groups are entitled to the protections that make such freedom possible.

Protections for religious organizations could also be extended to areas of activity that scholars have identified as quintessentially or inherently religious. Placing matters such as the church-minister relationship, religious education and worship outside of the competence of government makes sense insofar as these aspects of church administration are closely related to the group's religious mission. As federal courts carving out the ministerial exception have argued, interference with such core religious matters by definition burdens religion.

Whether courts should go further and recognize a broad right of church autonomy over all internal affairs is a more difficult issue. If religious organizations receive relief whenever there are identifiable burdens on religious exercise or quintessentially religious matters are involved, would further protection be gratuitous favoritism that unfairly advantages religious groups over nonreligious ones? On the other hand, is a broad right of church autonomy necessary to fully protect the ability of religious groups to preserve and transmit their unique beliefs and ways of life?

To answer this question, one must look at another issue raised in *Smith*. One of the reasons given by the *Smith* majority for its rule regarding individual religious practice is the difficulty that judges would have in identifying which beliefs are central in different religious traditions. Providing relief whenever a believer's religious conduct is burdened by government action would produce

chaos, but limiting exemptions to situations involving practices central to the individual's faith is unworkable. Judges do not have the ability to make such determinations: "[i]t is not 'within the judicial ken to question the centrality of particular beliefs or practices to a faith, or the validity of particular litigants' interpretations of those creeds.'"²⁷⁰ If this concern is explored further in the group context, it becomes clear that limiting judicial relief to actual burdens on group belief or practice may be preferable in theory but it is unworkable in fact. Judges are no more fit to make the types of inquiries required under such an approach than they are to identify which beliefs are central in different religious traditions. The danger that judges will misunderstand an organization's beliefs and practices or be tempted to distort these beliefs in order to reach desired outcomes is considerable whether the judge is trying to carve out specially sensitive areas of church life or attempting to ascertain whether government regulation conflicts with specific religious teachings. For both types of inquiries, it is possible to point to numerous cases where judges have inadvertently, and sometimes willfully, misunderstood organizational belief. The result is significant impingement on religious doctrine and practice. The only reliable way to protect the religious beliefs and activities of religious groups is a broad right of church autonomy that extends to all aspects of church affairs even the most routine and mundane.

The difficulty that courts have in ascertaining whether government regulation burdens specific religious beliefs or practices is illustrated well by cases in the labor and employment area. These cases demonstrate that judicial efforts to identify burdens fail for several reasons. For example, two circuit court opinions addressing instances of gender discrimination in church-operated schools illustrate the temptation that judges experience to misread church doctrine in order to reach desired outcomes. In *EEOC v. Fremont Christian School*,²⁷¹ the EEOC sought to enforce Title VII and the Equal Pay Act against a conservative Christian school that offered health insurance to single employees and married men but not to married women.²⁷² Fremont Christian School (Fremont) grounded its policy on biblical teaching that the husband is the head of the household in a marriage and is required to provide for the family.²⁷³ The Ninth Circuit rejected Fremont's free exercise argument because it found that application of Title VII and the Equal Pay Act would not have a "significant impact"²⁷⁴ on the school's

²⁷⁰ *Smith*, 494 U.S. at 887 (quoting *Hernandez v. Comm'r of Internal Revenue*, 490 U.S. 680, 699 (1989)).

²⁷¹ 781 F.2d 1362 (9th Cir. 1986).

²⁷² *See Fremont*, 781 F.2d at 1364-65.

²⁷³ *See id.* at 1364.

²⁷⁴ *Id.* at 1368.

beliefs and only minimal impact on practice.²⁷⁵ The court pointed to a statement made by the pastor of the church that operated Fremont. According to the pastor, “the Church, believing as it does, in the God-given dignity and the special role of women, could not, without sin, treat women according to unfair distinctions.”²⁷⁶ The court drew a connection between this statement and the facts of an earlier case where it had applied Title VII to a religious organization which denied endorsing gender discrimination in employment.²⁷⁷ The court also noted that the school had abandoned its earlier practice of paying married men more than married women and offered the same life and disability insurance to both men and women.²⁷⁸

The court’s argument that application of the federal statutes would not significantly burden Fremont’s religious beliefs and practice is strained if not disingenuous. Application of these statutes would prohibit a practice with clear religious grounding and would prevent Fremont from recognizing the different roles of men and women in its employment policies. The court twists the words of Fremont’s pastor when it suggests that the church’s teaching does not support pay and benefit differentials between men and women. The pastor never stated, and, indeed, the church denied,²⁷⁹ that men and women should be treated equally in all respects. “Unfair distinctions” are prohibited, but not all distinctions. Fremont clearly believed that different roles for men and women in marriage make employment distinctions based on the husband’s role as head of the household both fair and appropriate. While Fremont chose to give women equal pay and insurance benefits, it had religious reasons for differential treatment regarding health benefits. For Fremont, the Bible provides clear support for a policy that is now prohibited by government regulation. The court essentially second-guessed the school’s understanding of its own beliefs and minimized the burden of government regulation on the school.

The Fourth Circuit in *Dole v. Shenandoah Baptist Church*²⁸⁰ made a similar mistake. Like *Fremont*, *Shenandoah* involved a conservative Christian school that gave special benefits to married men based on the biblical belief that the husband is the head of the household.²⁸¹ The school was operated by the

²⁷⁵ See *id.* at 1369.

²⁷⁶ *Id.* at 1368.

²⁷⁷ See *id.* at 1368 (drawing on *EEOC v. Pacific Press Publ’g Ass’n*, 676 F.2d 1272, 1279 (9th Cir. 1981)).

²⁷⁸ See *id.* at 1368.

²⁷⁹ See *id.* at 1364 (“Among the doctrinal beliefs held by the Church is the belief that, while the sexes are equal in dignity before God, they are differentiated in role.”).

²⁸⁰ 899 F.2d 1389 (4th Cir. 1990).

²⁸¹ See *Shenandoah*, 899 F.2d at 1391-92.

Shenandoah Baptist Church. Before salaries were increased across the board, Shenandoah paid married male teachers a salary supplement that was not provided to married women.²⁸² The federal department of labor, joined later by the EEOC, sought to enforce the Equal Pay Act,²⁸³ and the Fourth Circuit held that application of the Act would not violate the Free Exercise Clause.²⁸⁴ As in *Fremont*, the court found that any burden on Shenandoah's beliefs would be minimal.²⁸⁵ According to the court, "[t]he pay requirements at issue do not cut to the heart of Shenandoah beliefs."²⁸⁶ Shenandoah did not claim that the Bible mandates a pay differential between men and women, and it had voluntarily phased out the supplement on its own.²⁸⁷ The court's conclusion that application of the federal statute would not cut to the heart of Shenandoah's beliefs ignores the effect of its holding. Shenandoah believes that men and women have different roles in the marriage relationship and that these different roles authorize differential treatment in employment settings. Application of the federal statute would prohibit such differential treatment. While Shenandoah no longer pays men and women differently, it believes that such differential treatment is biblically based, and, after the court's ruling, it no longer has the freedom to use pay differentials. The court has, in effect, prohibited the church from living out beliefs with clear religious grounding.

In *Fremont* and *Shenandoah*, the temptation to reach desirable results undoubtedly contributed to judicial second-guessing of church doctrine and to minimizing the impact of government regulation on church life. In other cases, failure of courts to identify burdens on group practices and belief results from an unfamiliarity with church doctrines. The complexity of church doctrine and its development over time often makes ascertaining conflicts between government regulation and church doctrine particularly difficult. State and lower federal court cases upholding the application of labor statutes to church institutions illustrate these problems.

Many of these cases have involved social services organizations or schools operated by the Catholic Church, and courts have repeatedly found that collective

²⁸² See *id.* at 1392.

²⁸³ See *id.* at 1391.

²⁸⁴ See *id.* at 1397-99. The court also rejected Shenandoah's Establishment Clause claim. See *id.* at 1399.

²⁸⁵ See *id.* at 1397.

²⁸⁶ *Id.* at 1397.

²⁸⁷ See *id.* at 1397-98.

bargaining is consistent with Church doctrine.²⁸⁸ Indeed, in several cases, the courts have observed that the Catholic Church has long supported unionization and collective bargaining. According to the Second Circuit in *Catholic High School Association of the Archdiocese of New York v. Culvert*, “the Encyclicals and other Papal Messages make clear that the Catholic Church has for nearly a century been among the staunchest supporters of the rights of employees to organize and engage in collective bargaining.”²⁸⁹ The court continued with the additional observation that the Church’s “strong commitment to social and economic justice and collective bargaining was recently affirmed in the ... Catholic Bishops’ Pastoral Letter” on the economy.²⁹⁰ However, a more thorough analysis of the Church’s social teaching reveals that the Church’s views are far more complicated than these courts assume. While the Church strongly supports worker rights and collective bargaining, the Church’s vision of collective bargaining is very different from the framework established in the NLRA and state labor laws that resemble the federal statute.²⁹¹

While secular statutes presuppose and entrench an adversarial relationship between management and labor, the Catholic Church’s goal is a cooperative relationship based on charity, mutual respect and concern, and the common good. In an earlier article on religious organizations and mandatory collective bargaining, I have discussed differences between the NLRA and the Church’s model in great detail and have identified several aspects of the national framework that conflict with Church teaching.²⁹² For example, whereas the availability, threat and actual use of economic weapons such as strikes and

²⁸⁸ See, e.g., *Catholic High Sch. Ass’n of the Archdiocese of N.Y. v. Culvert*, 753 F.2d 1161, 1170 (2nd Cir. 1985); *St. Elizabeth Cmty. Hosp. v. NLRB*, 708 F.2d 1436, 1442-43 (9th Cir. 1983); *Hill-Murray Fed’n of Teachers v. Hill-Murray High Sch.*, 487 N.W.2d 857, 865 (Minn. 1992).

²⁸⁹ *Culvert*, 753 F.2d at 1170.

²⁹⁰ *Id.* at 1170. The court was referring to NATIONAL CONFERENCE OF CATHOLIC BISHOPS, ECONOMIC JUSTICE FOR ALL: PASTORAL LETTER ON CATHOLIC SOCIAL TEACHING AND THE U.S. ECONOMY (10th anniversary ed., 1997) (1986). The pastoral letter was in draft form when the *Culvert* opinion was written.

²⁹¹ The first state labor statutes were modeled on the NLRA as originally adopted in 1935. See CHARLES C. KILLINGSWORTH, STATE LABOR RELATIONS ACTS: A STUDY OF PUBLIC POLICY 1-2 (1948). The original version of the NLRA is commonly referred to as the Wagner Act, and these first state statutes are known as “little” or “baby” Wagner Acts. See SANFORD COHEN, STATE LABOR LEGISLATION 1937-47: A STUDY OF STATE LAWS AFFECTING THE CONDUCT AND ORGANIZATION OF LABOR UNIONS 4 (1948). Later state statutes anticipated the amendments to the Wagner Act in the Taft-Hartley Act of 1947 and helped to shape these changes. See KILLINGSWORTH, *supra*, at 2-5. For the mutual influence of state and federal labor statutes upon one another, see KILLINGSWORTH, *supra*.

²⁹² See Brady, *supra* note XX..

lockouts is “part and parcel”²⁹³ of the system that the NLRA sets up, the Church envisions a process of reasoned discussion and cooperation based upon a desire for mutual understanding, reconciliation and achievement of the common good.²⁹⁴ In the Church’s view, strikes are permissible as an “extreme”²⁹⁵ or “ultimate”²⁹⁶ means for defending worker rights, but they may never be abused for the purposes of narrow self-interest,²⁹⁷ and the parties must “resume negotiations and the discussion of reconciliation” as soon as possible.²⁹⁸ Likewise, the National Labor Relation Board’s interpretation of the Act to prohibit employer promises and grants of benefits made during an election campaign in order to discourage a vote for the union also frustrates the Church’s vision.²⁹⁹ Such a prohibition impedes the genuine attempts at reconciliation that the Church encourages as well as the threatening and misleading gestures feared by the Board.³⁰⁰ Moreover, provisions in the Act designed to channel all bilateral dealings over working conditions into collective bargaining or other arms-length relationships limit the type of collaboration between labor and management that the Church envisions.³⁰¹

²⁹³ *NLRB v. Int’l Union, 361 U.S. 477, 489 (1960).*

²⁹⁴ *See Brady, supra note XX, 114-15, 119-122.*

²⁹⁵ POPE JOHN PAUL II, *LABOREM EXERCENS* ¶ 20 (1981), *reprinted in CATHOLIC SOCIAL THOUGHT: THE DOCUMENTARY HERITAGE* 352, 381 (David J. O’Brien & Thomas A. Shannon eds., 1992).

²⁹⁶ SECOND VATICAN COUNCIL, *GAUDIUM ET SPES: PASTORAL CONSTITUTION ON THE CHURCH IN THE MODERN WORLD* ¶ 68 (1965), *reprinted in CATHOLIC SOCIAL THOUGHT, supra note XX, at 166, 212.*

²⁹⁷ *See LABOREM EXERCENS, supra note XX, ¶ 20, at 381; POPE PAUL VI, OCTOGESIMA ADVENIENS* ¶ 14 (1971), *reprinted in CATHOLIC SOCIAL THOUGHT, supra note XX, at 265, 270.*

²⁹⁸ *GAUDIUM ET SPES, supra note XX, ¶ 68, at 212.*

²⁹⁹ *See Brady, supra note XX, at 122-28.* The Board has held that such promises and grants of benefits violate section 8(a)(1) of the Act. *See, e.g., Hudson Hosiery Co., 72 N.L.R.B. 1434, 1436-37 (1947); see also NLRB v. Exchange Parts Co., 375 U.S. 405, 408-09 (1964)* (describing and approving Board’s position). Section 8(a)(1) is codified at 29 U.S.C. § 158(a)(1) (2001).

³⁰⁰ According to the Board, promises and grants of benefits during an election campaign will interfere with employee free choice. In *NLRB v. Exchange Parts Co.*, the Supreme Court explained that employees will interpret promises or grants of benefits as the equivalent of a threat of reprisal should they choose the union. *See Exchange Parts, 375 U.S. at 409.* In addition, when employers make promises or grants of benefits, they are not to be trusted, and any benefits will be fleeting. *See id.* at 410.

³⁰¹ *See Brady, supra note XX, at 128-38* (discussing section 8(a)(2) of the Act). Section 8(a)(2) of the Act makes it an unfair labor practice for an employer to “dominate or interfere with the formation or administration of any labor organization or contribute financial or other support to it.” 29 U.S.C. § 158(a)(2) (2001). The Act defines a “labor organization” as “any organization of any kind, or any agency or employee representation committee or plan, in which employees participate and which exists for the purpose, in whole or in part, of dealing with employers concerning grievances, labor disputes, wages, rates of pay, hours of employment, or conditions of work.” *Id.* § 152(5). The Board has construed the term “dealing with” broadly; covered interactions go beyond actual collective bargaining and include any bilateral processes in which

Forcing workers and employers into independent camps on opposite sides of the bargaining table fosters distrust and division, not the unity that the Church seeks.³⁰² Thus, while the Church clearly supports collective bargaining and worker rights, courts upholding the application of secular labor statutes to Catholic institutions have not recognized the deep differences between the Church's vision and the legal frameworks that they have imposed.

The lessons from these cases go even further. If one examines cases where Catholic organizations have objected to mandatory collective bargaining on First Amendment grounds, one will not find reference to the differences I have described. Church institutions have not argued that the Catholic vision of collective bargaining is incompatible with secular regimes. Indeed, in a few cases, Catholic institutions had been voluntarily bargaining with unions under secular law for years.³⁰³ The absence of the type of argument I have sketched may, in part, have been strategic. After the Supreme Court's decision in *Catholic Bishop*, Catholic institutions understandably chose to emphasize the types of issues that the Court raised in that case. However, in many cases, Catholic employers were probably not aware of the differences that I have described. Employers may simply not have given the relationship between secular bargaining regimes and Catholic social teaching extended examination, or they may have been unfamiliar with secular labor statutes and, thus, unaware of potential conflicts. Indeed, in my earlier article on religious organizations and mandatory collective bargaining, I discuss several cases where Catholic employers unwittingly violated labor statutes when following basic principles of Catholic social thought in interactions with union members.³⁰⁴ For these employers, the conflicts between secular law and Catholic teaching only became apparent as their relationship with union members unfolded over time.

employees make proposals to management and these proposals are considered by management. See Brady, *supra* note XX, at 129.

According to the Board, the purpose of section 8(a)(2) is to ensure that labor organizations that deal with management on working conditions are independent of management. See *id.* at 130-31. Section 8(a)(2) is violated whenever an employer dominates, interferes with or supports such an organization, such as by creating and structuring the organization. The effect of section 8(a)(2) is to funnel all bilateral dealing between employers and employees over working conditions into collective bargaining or some other arms-length relationship. See *id.* at 130-32.

³⁰² See Brady, *supra* note XX, at 131-32, 135-38.

³⁰³ See *Catholic High Sch. Ass'n of the Archdiocese of N.Y. v. Culvert*, 753 F.2d 1161, 1163 (2nd Cir. 1985); see also *South Jersey Catholic Sch. Teachers Org. v. St. Teresa of the Infant Jesus Church Elementary Sch.*, 696 A.2d 709, 716 (N.J. 1997) (diocese had "past history of collective bargaining with lay high-school teachers").

³⁰⁴ See Brady, *supra* note XX, at 141-44.

Thus, courts may have difficulty determining whether government regulations burden group beliefs or practices because the religious group itself may be unaware of potential conflicts. Conflicts between religious doctrine and secular law may exist, but they may not be visible at the outset to either the church or the courts. In other cases, courts may be stymied by multiple interpretations of church doctrine. There are, for example, Catholic scholars who genuinely believe that collective bargaining under federal and state law is compatible with the Church's vision for labor relations.³⁰⁵ They and I disagree about the proper interpretation of Catholic social teaching. Sometimes multiple interpretations of church doctrine are a sign that the group's beliefs are changing or developing. In either case, there may be no single authoritative view but many legitimate positions all of which represent permissible interpretations of existing beliefs. Where multiple interpretations of church doctrine exist, any choice among them will entangle the courts in religious questions and interfere with the free development of doctrine. Indeed, the fact that religious doctrine is not static but develops over time means that government regulation which imposes no burden today may do so tomorrow, and views which are unorthodox today or even barely articulable may be authoritative tomorrow. It will be difficult for courts to recognize and keep up with such changes particularly where new doctrines are in the early stages of development or adoption.

Courts may try to address these problems by deferring to the religious organization regarding its beliefs and burdens on these beliefs. In theory, courts which exercise such deference will not become embroiled in religious questions and will give sufficient protection when beliefs or practices are infringed. However, while such deference may reduce the difficulties that courts face, it will not eliminate them. As discussed above, religious organizations may not be aware of the ways in which government regulation will impede their doctrine and practices. Simply deferring to the organization regarding burdens on religious exercise will not provide sufficient protection where the organization itself does not fully understand the relationship between government regulation and church practice. Moreover, when burdens are later experienced after the application of secular law, the organization may find it difficult to obtain relief from the courts particularly if there has been prior unsuccessful litigation. The reviewing court may be tempted to view later complaints as a mere pretext for unwillingness to incur the monetary costs of regulation or other intrusions unrelated to religious matters. Moreover, because religious doctrine is constantly changing, courts must

³⁰⁵ See, e.g., David L. Gregory, *Government Regulation of Religion Through Labor and Employment Discrimination Laws*, 22 STETSON L. REV. 27, 67 (1992); David L. Gregory & Charles J. Russo, *Overcoming NLRB v. Yeshiva University by the Implementation of Catholic Labor Theory*, 41 LAB. L.J. 55, 63 (1990).

be willing to recognize new conflicts where none existed previously. Courts may be tempted to believe that regulation which is permissible today will be permissible tomorrow, but this may not be true. To the extent that courts are slow to recognize change, they may impede the free development of doctrine and chill the behavior of members and leaders who will understandably hesitate to promote changes that will result in prolonged and uncertain litigation.³⁰⁶ Unless courts are truly prepared to defer whenever the religious organization claims that government regulation interferes with religious belief or doctrine, there is a significant chance that judges will become entangled in religious doctrine and either miss, or be slow to recognize, substantial burdens.

These examples from cases involving labor and employment regulation illustrate a basic lesson that is repeated over and over again in the Supreme Court's intra-church dispute decisions and yet again in *Smith*. Courts are not fit to interpret religious doctrine and engage in religious questions. As the Court in *Watson v. Jones* observed, where civil courts resolve religious questions, the appeal is "from the more learned tribunal ... to one which is less so."³⁰⁷ Thus, whether mandatory collective bargaining conflicts with Catholic doctrine is not a question which the Second Circuit or any other court is competent to answer. Nor are courts competent to measure the burden on religious doctrine when federal antidiscrimination laws are applied to the employment policies of conservative Christian schools. Judicial inquiry into the centrality of religious beliefs as prohibited in *Smith* is just one impermissible form of entanglement in church

³⁰⁶ In *Corporation of the Presiding Bishop of the Church of Jesus Christ of Latter-Day Saints v. Amos*, 483 U.S. 327 (1987), the Supreme Court recognized that similar concerns about judicial misunderstanding may chill the activities of religious organizations. As discussed above, the Court in *Amos* addressed Title VII's exemption for religious organizations from the statute's prohibition on religious discrimination in employment. See *supra* text accompanying notes 87-95. While an earlier exemption extended only to the organization's religious activities, the current exemption extends to nonreligious activities as well. See *id.* Those challenging the exemption argued that the broader provision cannot be justified as an attempt to alleviate government interference with religious practice because the earlier exemption had already provided adequate protection. *Amos*, 483 U.S. at 335-36. The Supreme Court disagreed. *Id.* at 336. According to the Court, "it is a significant burden on a religious organization to require it, on pain of substantial liability, to predict which of its activities a secular court will consider religious." *Id.* The Court pointed out that the line between the group's religious and nonreligious activities "is hardly a bright one" and that "an organization might understandably be concerned that a judge would not understand its religious tenets and sense of mission." *Id.* Were this to happen, "[f]ear of potential liability might affect the way an organization carried out what it understood to be its religious mission." *Id.*; see also *id.* at 343-44 (Brennan, J., concurring in the judgment) (prospect of litigation and judicial misunderstanding "create the danger of chilling religious activity").

³⁰⁷ *Watson v. Jones*, 80 U.S. (13 Wall.) 679, 729 (1872).

doctrine. The determination of whether government regulation places a burden on organizational belief and practice is another.

Indeed, the problem is even more basic. When judges become entangled in doctrinal questions involving religious denominations different from their own, they lack the concepts and experiences necessary to fully understand what is at stake. Faith is not irrational or nonrational as some scholars have suggested, nor is it completely impenetrable to outsiders. However, faith sheds a light which allows the believer to see things differently and anew. Where judges do not share this perspective, they are likely to miss matters of religious or spiritual significance, and they will also have difficulty recognizing where their own limitations lie.

Efforts by courts and scholars to carve out special areas of protection for quintessentially religious matters are no less problematic. As noted above, courts addressing the application of antidiscrimination statutes to religious organizations have developed a ministerial exception which protects the church-minister relationship from state interference regardless of whether the organization has a religious basis for its actions. The church-minister relationship is an area of “prime ecclesiastical concern”³⁰⁸ so “close to the heart of the church”³⁰⁹ that the state may not interfere even if there is no doctrinal reason for the discrimination. Interference in the church-minister relationship, by definition, burdens religious practice. Scholars such as Bagni and Esbeck would expand the sphere of special protection to include other core religious matters. Bagni’s “spiritual epicenter” includes membership policies, religious education, worship and ritual as well as the relationship between church and minister.³¹⁰ For Esbeck, “inherently religious” matters also include ecclesiastical polity, church discipline and personnel decisions where employees are chosen on the basis of religion.³¹¹ For Lupu and Tuttle, the protected zone consists of those aspects of religious organizations that are “bound up with the sacred”³¹² and uniquely distinctive from the temporal and material concerns of the state.³¹³

At first glance, this approach seems to avoid the concerns raised in *Smith*. If it is possible to identify a set of activities that are inherently or quintessentially religious, judges can protect these areas from government interference without

³⁰⁸ *Minker v. Baltimore Annual Conference of United Methodist Church*, 894 F.2d 1354, 1357 (D.C. Cir. 1990); *McClure v. Salvation Army*, 460 F.2d 553, 559 (5th Cir. 1972).

³⁰⁹ *Bollard v. Cal. Province of the Soc’y of Jesus*, 196 F.3d 940, 946 (9th Cir. 1999).

³¹⁰ See *supra* text accompanying notes 205-07.

³¹¹ See *supra* text accompanying notes 208-14.

³¹² Lupu & Tuttle, *supra* note XX, at 84.

³¹³ See *id.* at 92.

having to engage in religion-specific analyses that would entangle the courts in religious doctrine and belief.³¹⁴ However, there are several difficulties with this approach. First, the aspects of church life which are uniquely or quintessentially religious are not obvious. Courts may readily agree that the selection of clergy belongs within this protected zone and probably worship and ritual as well, but there will surely be disagreement about what other matters merit special protection. For example, while Esbeck has identified church discipline as an inherently religious matter,³¹⁵ the Ninth Circuit recently refused to extend the same protection to disciplinary matters, even decisions regarding clergy. In *Bollard v. California Province of the Society of Jesus*,³¹⁶ the Ninth Circuit addressed a sexual harassment claim by a Jesuit seminarian under Title VII.³¹⁷ The seminarian alleged that he had been sexually harassed on several occasions by his superiors, and that when he reported the harassment, the order did nothing about it.³¹⁸ The court allowed the claim and distinguished disciplinary decisions regarding clergy from the selection of clergy.³¹⁹ At least where the church does not offer a religious reason for the harassment, the court found that “it stray[ed] too far from the rationale of the Free Exercise Clause to extend constitutional protection to this sort of disciplinary inaction simply because a minister is the target as well as the agent of the harassing activity.”³²⁰ Other courts disagree. For example, in *Swanson v. Roman Catholic Bishop of Portland*, the Maine Supreme Court held that “[p]astoral supervision” is an “ecclesiastical prerogative.”³²¹ The litigation in *Swanson* involved a claim against a Catholic diocese for negligent supervision of a priest who had engaged in sexual misconduct during marital counseling.³²² The court held that the claim violated the Free Exercise Clause because the imposition of secular tort standards on the church’s relationship with

³¹⁴ Indeed, Lupu and Tuttle have defended their approach on this ground. Citing *Smith*, Lupu and Tuttle argue that the protected aspects of religious organizations “cannot rest upon the subjective perceptions of the governed concerning what constitutes the inviolable core of their faith.” *Id.* at 83. The majority in *Smith* recognized that “issues of what lies, or does not lie, at the centrality of faith for particular believers is beyond judicial competence.” *Id.* Instead, Lupu and Tuttle begin with a “political concept of religion,” *id.*, and define protected matters as those which relate to the “world beyond the temporal and material concerns that are the proper jurisdiction of the state,” *id.* at 92.

³¹⁵ See Esbeck, *supra* note XX, at 308 (Notre Dame); Esbeck, *supra* note XX, at 44-45 (Iowa); Esbeck, *supra* note XX, at 397, 420 (W&L).

³¹⁶ 196 F.3d 940 (9th Cir. 1999).

³¹⁷ See *Bollard*, 196 F.3d at 944.

³¹⁸ See *id.* at 944.

³¹⁹ See *id.* at 946-47.

³²⁰ *Id.* at 947.

³²¹ *Swanson v. Roman Catholic Bishop of Portland*, 692 A.2d 441, 445 (Me. 1997).

³²² See *id.* at 442.

its ministers interferes with “denominational governance.”³²³ Thus, in many cases it will not be easy to get agreement among courts about which aspects of church life should be specially protected, and when there is controversy and uncertainty, courts will almost certainly get drawn into examination of religious beliefs and practice.

Another difficulty is that the aspects of church administration which are quintessentially religious differ from group to group. There is, in fact, no single category of church functions which are of prime importance in all traditions. Different religious traditions lodge their core religious functions in different places, and sensitivity to the diversity of America’s religious traditions would involve courts in the type of religion-specific inquiry prohibited in *Smith*. This problem is illustrated well by federal court decisions applying the ministerial exception in employment discrimination cases. Courts employing this exception envision the role of the minister in the church as of supreme religious importance. The minister is the “lifeblood”³²⁴ of the church and at the “heart of church administration.”³²⁵ While this special status may seem obvious to many in mainline denominations, it does not fit well with churches that either have no ministers at all or where the category of minister goes well beyond a select group of church leaders. For example, in *EEOC v. Southwestern Baptist Theological Seminary*,³²⁶ the seminary viewed its faculty and administrative staff as ministers.³²⁷ The Fifth Circuit agreed that the seminary’s faculty should be considered ministers,³²⁸ but refused to extend the ministerial exception to include the staff.³²⁹ According to the court, the seminary’s administrative staff do not perform traditional ecclesiastical functions.³³⁰ While the seminary’s designation of its staff as ministers reflected its belief that they played a critical role in the school’s religious mission, the court did not attach the same importance to their jobs. The court was working with a much narrower conception of minister than the seminary.

³²³ *Id.* at 445.

³²⁴ *McClure v. Salvation Army*, 460 F.2d 553, 558 (5th Cir. 1972); *see also* *Gellington v. Christian Methodist Episcopal Church*, 203 F.3d 1299, 1304 (11th Cir. 2000) (same); *Bollard*, 196 F.3d at 946 (same); *Minker v. Baltimore Annual Conference of United Methodist Church*, 894 F.2d 1354, 1357 (D.C. Cir. 1990) (same).

³²⁵ *Whitney v. Greater N.Y. Corp. of Seventh-Day Adventists*, 401 F. Supp. 1363, 1368 (S.D.N.Y. 1975).

³²⁶ 651 F.2d 277 (5th Cir. 1981).

³²⁷ *See Southwestern Baptist*, 651 F.2d at 285.

³²⁸ *See id.* at 283-84.

³²⁹ *See id.* at 285.

³³⁰ *See id.* at 284-85.

Likewise, when teachers in the Christian school operated by the Shenandoah Baptist Church identified themselves as ministers, the Fourth Circuit rejected their characterization and distinguished them from “pastoral staff,” employees with “sacerdotal functions” and “church governors.”³³¹ While the teachers in this case taught from a pervasively religious perspective,³³² viewed their jobs as a “personal ministry,”³³³ and were employed at an institution that played a critical role in the church’s evangelizing mission,³³⁴ the Fourth Circuit had a much different picture of the clergy role. Schools like Southwestern Baptist Theological Seminary and the elementary and secondary school operated by Shenandoah Baptist Church reflect a common belief about ministry in evangelical Protestant communities. For evangelical Protestants, all church members who use their gifts to serve the religious mission of the church play a ministerial role. The roots of this doctrine go back to the Reformation’s insistence upon “the priesthood of all believers.” Within this evangelical perspective, protecting only ordained clergy or employees whose role is similar to those who have been ordained misunderstands basic church polity. All members who serve the church are its lifeblood; all play an essential role in its religious mission.

To be sure, federal courts have been careful to expand the category of minister beyond ordained clergy to others who perform ministerial functions. Many courts have adopted the definition suggested by Bruce Bagni and include any employee whose “primary duties consist of teaching, spreading the faith, church governance, supervision of a religious order, or supervision or participation in religious ritual and worship.”³³⁵ This inquiry is designed to “determine whether a position is important to the spiritual and pastoral mission of the church.”³³⁶ However, Bagni’s definition is still relatively narrow and reflects a familiar, but by no means universal view, of ministers as employees with leadership or worship roles, or direct responsibilities for the spread of the church’s message. The administrative staff at Southwestern Baptist Theological Seminary would not be included even if their work is essential to the success of the institution’s religious mission. Nor would other employees who serve religious organizations in nonsupervisory and nonteaching roles.

³³¹ *Dole v. Shenandoah Baptist Church*, 899 F.2d 1389, 1396 (4th Cir. 1990).

³³² *See id.* at 1396.

³³³ *Id.* at 1396.

³³⁴ *See id.* at 1391-92.

³³⁵ Bagni, *supra* note XX, at 1545, *quoted in* *EEOC v. Roman Catholic Diocese of Raleigh*, 213 F.3d 795, 801 (4th Cir. 2000); *EEOC v. Catholic Univ. of Am.*, 83 F.3d 455, 461 (D.C. Cir. 1996); *Rayburn v. Gen. Conference of Seventh-Day Adventists*, 772 F.2d 1164, 1169 (4th Cir. 1985); *Powell v. Stafford*, 859 F. Supp. 1343, 1347 (D. Colo. 1994).

³³⁶ *Rayburn*, 772 F.2d at 1169; *see also Raleigh*, 213 F.3d at 801 (quoting *Rayburn*); *Catholic Univ.*, 83 F.3d at 461 (quoting *Rayburn*).

Such a narrow understanding of essential ecclesiastical functions is also incompatible with Roman Catholic polity. While the Catholic Church is one of the most hierarchical of all Christian denominations, the Church does not limit essential religious functions to ordained clergy or those with similar leadership, teaching or worship roles. For example, in the Church's social mission, those who feed and counsel the needy also proclaim the Church's message just as much as do preachers from the pulpit. For many scholars, the social services activities of religious organizations are viewed as less purely or quintessentially religious than teaching and worship. For example, Bagni places social services operations outside the spiritual epicenter and closer to the secular world than core religious functions.³³⁷ Esbeck has also described social services activities as a "second tier of religious ministry" that is "more the outgrowth of truths held by religious faiths than they are centrally dealing with the particulars of one's perception of ultimate truth."³³⁸ For the Catholic Church, this is a misunderstanding of the Christian message. When Christ reveals God's love for humanity on the cross, he invites others to share in his life by imitating this love.³³⁹ Serving the poor and needy is not a second tier expression of one's faith. It is part and parcel of the Gospel message. Indeed, it is the Christian message in deed as well as word. When church members serve their neighbors in need, they follow, model and witness the love of God. Thus, within the work of the counselor, the administrator and even the cook there is the essence of the Church's teaching.³⁴⁰

³³⁷ See Bagni, *supra* note XX, at 1539-40.

³³⁸ Esbeck, *supra* note XX, at 377. (W&L)

In its recent decision in *Catholic Charities of Sacramento v. Superior Court*, No. S099822, 2004 WL 370295 (Cal. Mar. 1, 2004), the California Supreme Court went much further and found that the relationship between a Catholic social services agency and its employees, many of whom were non-Catholics, was not a matter of internal church governance protected under the U.S. Supreme Court's intrachurch dispute precedents. *Id.* at *3-4. The court distinguished Catholic Charities of Sacramento from a church and described it as a "nonprofit public benefit corporation." *Id.* at *4. While lower courts in the labor and employment area have routinely described the operations of religiously-affiliated social services agencies as essentially secular, they have not suggested that these organizations fall outside the ambit of the Court's intrachurch dispute cases.

³³⁹ See Kathleen A. Brady, *Catholic Social Thought and the Public Square: Deconstructing the Demand for Public Accessibility*, 1 VILL. J. CATHOLIC SOC. THOUGHT (forthcoming 2004).

³⁴⁰ According to the California Supreme Court in *Catholic Charities*, Catholic Charities acknowledged in its complaint that "[t]he corporate purpose of [the organization] is not the direct inculcation of religious values." *Catholic Charities*, 2004 WL 370295, at *2. See *supra* note 338 for a discussion of this case. This statement was misleading, and it contributed to the court's misunderstanding. While Catholic social services agencies may not teach religious values *explicitly*, they do so by example. Indeed, Catholic Charities recognized its central responsibility for fostering the Church's values when it described its purpose as to "promote a just, compassionate society" which supports human dignity. *Catholic Charities*, 2004 WL 370295, at

Even if the ministerial exception is appropriately limited to leadership, worship and teaching roles, the courts have had difficulty in expanding their vision beyond familiar clergy jobs to include all employees with primary responsibilities for teaching the church's message. If one examines the outcomes of federal circuit court opinions involving the ministerial exception, one will find that the courts have not strayed far from traditional clerical positions. Employees identified as ministerial have included ordained clergy,³⁴¹ seminary faculty,³⁴² a pastoral associate,³⁴³ a diocesan communications manager,³⁴⁴ a professor of canon law at a Catholic university,³⁴⁵ and music directors and teachers.³⁴⁶ Excluded from the ministerial exception have been faculty at a pervasively religious Christian college³⁴⁷ and lay teachers in church-operated elementary and secondary schools.³⁴⁸ Indeed, except for theology and music teachers,³⁴⁹ no federal court has included lay teachers at religiously affiliated schools within the ministerial

*2. Moreover, the fact that Catholic Charities has invited non-Catholics to join its work and receive its services does not undermine this religious purpose or its expression of the Catholic faith. According to the California court, the relationship between Catholic Charities and its employees, "most of whom do not belong to the Catholic Church," is not an internal church matter. *Id.* at *4. The court misunderstands. While Catholic Charities has invited non-Catholics to share in its religious mission, it retains the authority to decide what this mission is and to ensure that all relationships within the organization appropriately reflect its religious values.

³⁴¹ See *Gellington v. Christian Methodist Episcopal Church*, 203 F.3d 1299 (11th Cir. 2000); *Combs v. Cent. Tex. Annual Conference of the United Methodist Church*, 173 F.3d 343 (5th Cir. 1999); *Scharon v. St. Luke's Episcopal Presbyterian Hosp.*, 929 F.2d 360 (8th Cir. 1991); *Minker v. Baltimore Annual Conference of United Methodist Church*, 894 F.2d 1354 (D.C. Cir. 1990); *McClure v. Salvation Army*, 460 F.2d 553 (5th Cir. 1972); *cf. Young v. Northern Ill. Conference of United Methodist Church*, 21 F.3d 184 (7th Cir. 1994) (probationary minister).

³⁴² See *EEOC v. Southwestern Baptist Theological Seminary*, 651 F.2d 277 (5th Cir. 1981).

³⁴³ See *Rayburn v. Gen. Conference of Seventh-Day Adventists*, 772 F.2d 1164 (4th Cir. 1985).

³⁴⁴ See *Alicea-Hernandez v. Catholic Bishop of Chicago*, 320 F.3d 698 (7th Cir. 2003).

³⁴⁵ See *EEOC v. Catholic Univ. of Am.*, 83 F.3d 455 (D.C. Cir. 1996).

³⁴⁶ See *EEOC v. Roman Catholic Diocese of Raleigh*, 213 F.3d 795 (4th Cir. 2000) (music director and music teacher at church-operated school); *Starkman v. Evans*, 198 F.3d 173 (5th Cir. 1999) (choirmaster and director of music).

³⁴⁷ See *EEOC v. Mississippi College*, 626 F.2d 477 (5th Cir. 1980).

³⁴⁸ See *Geary v. Visitation of the Blessed Virgin Mary Parish Sch.*, 7 F.3d 324 (3rd Cir. 1993); *DeMarco v. Holy Cross High Sch.*, 4 F.3d 166 (2nd Cir. 1993); *Dole v. Shenandoah Baptist Church*, 899 F.2d 1389 (4th Cir. 1990); *EEOC v. Fremont Christian Sch.*, 781 F.2d 1362 (9th Cir. 1986).

³⁴⁹ In *Powell v. Stafford*, 859 F. Supp. 1343 (D. Colo. 1994), a federal district court held that a theology teacher at a Catholic school is covered by the ministerial exception. In *Raleigh*, the Fourth Circuit found that a music teacher at a Catholic school functioned as a minister. *Raleigh*, 213 F.3d at 804-05. State courts have also identified school principals as ministerial employees. See *e.g.*, *Sabatino v. Saint Aloysius Parish*, 672 A.2d 217 (N.J. Super. Ct. App. Div. 1996); *Pardue v. Ctr. City Consortium Sch. Of the Archdiocese of Wash.*, No. 02-5459, 2003 WL 21753776 (Super. Ct. D.C., Civil Div. July 29, 2003).

exception.³⁵⁰ In its landmark Establishment Clause decision in *Lemon v. Kurtzman*, the Supreme Court found that lay teachers in parochial schools play a critical role in disseminating religious beliefs and doctrine and that religion is intertwined with secular instruction.³⁵¹ The Court in *Catholic Bishop* repeated these observations.³⁵² Nevertheless, lower courts applying the ministerial exception have largely bypassed these precedents as they have concluded that the educational responsibilities of lay teachers are not sufficiently religious to qualify them as ministers.

The difficulty with any judicial or scholarly line-drawing between core religious matters and less sensitive functions goes even further. For some denominations, there is simply no line that can be drawn between religious and nonreligious functions. Everything that goes on within the organization is suffused with religious significance. Where the outsider sees routine or secular matters, the church members see important religious activity. Again, the Catholic Church provides a good example. In state and lower federal court cases upholding the application of labor statutes to religiously affiliated social services programs and schools, the courts have been confident that collective bargaining requirements will not interfere with religious practice. According to the courts, because religiously affiliated social services organizations function just like nonreligious charitable enterprises and are essentially secular in their operations, any intrusion on religious matters will be minimal.³⁵³ In the context of church-operated schools, the courts have held that interference with religious matters can be avoided if bargaining is limited to wages, hours and other secular terms of employment.³⁵⁴ However, where Catholic organizations are involved, such a division between secular and religious activities is not possible. For the Church, the entire inner life of the religious community must model and witness the Gospel principles of charity, cooperation and mutual concern.³⁵⁵ The Church and its institutions are to be an example and instrument of a new kind of social life built upon the love of Christ and unifying all persons with God and one

³⁵⁰ *But see* *Gabriel v. Immanuel Evangelical Lutheran Church*, 640 N.E.2d 681 (Ill. App. Ct. 1994). In *Gabriel*, a lower state court addressed a claim for breach of contract brought by a kindergarten teacher against a church-operated school, and the court held that the teacher was a ministerial employee whose employment was an ecclesiastical issue into which civil courts could not intervene. I have found no other case, state or federal, which has held that lay teachers in church-operated schools fall within the ministerial exception or otherwise qualify as ministerial employees.

³⁵¹ *See* *Lemon v. Kurtzman*, 403 U.S. 602, 616-19 (1971).

³⁵² *See* *NLRB v. Catholic Bishop of Chicago*, 440 U.S. 490, 501-03 (1979).

³⁵³ *See supra* notes 140-45 and accompanying text.

³⁵⁴ *See supra* notes 163, 168 and accompanying text.

³⁵⁵ *See* Brady, *supra* note XX, at 112-13; Brady, *supra* note XX, at ____ (forthcoming 2004).

another.³⁵⁶ Thus, while the operations of Catholic social services organizations may appear to be essentially secular, they are, in fact, suffused with religious significance. Not only are the activities of service programs a response to and imitation of God's love demonstrated on the cross, but the very internal life and social relations within the community are a sign and witness of this love. Catholic communities proclaim the Gospel message through their work and their communal life. Justice Brennan recognized the quintessentially religious character of such social services programs in his concurrence in *Amos*. According to Brennan, "[c]hurches often regard the provision of such services as a means of fulfilling religious duty and of providing an example of the way of life a church seeks to foster."³⁵⁷ For the Catholic Church, social services activities are no more secular than worship and preaching.

Nor will limiting collective bargaining to wages, hours and other secular terms of employment solve the problem. In labor-management relations, like all social relations, the Church seeks collaboration and cooperation and rejects adversarialism. Requiring the Church to bargain under secular bargaining regimes that presuppose and entrench an adversarial relationship between labor and management will undermine the Church's ability to live out its religious beliefs. Even if bargaining is limited to secular terms of employment, the process of bargaining under secular regimes remains incompatible with the church's doctrine and practice. Where all the relationships within a religious organization are suffused with religious significance as in the Catholic context, disentangling the secular from the religious is simply not possible.

Thus, the only effective and workable protection for the ability of religious groups to preserve, transmit and develop their beliefs free from government interference is a broad right of church autonomy that extends to all aspects of church affairs. While in theory it may be preferable to grant relief only in situations where religious doctrine or practice is actually burdened, *Smith* prohibits the type of judicial inquiry that such an approach would require, and existing case law demonstrates that judges are not able to identify such burdens accurately. Line-drawing between quintessentially religious activities and activities that are less critical to the religious mission is similarly problematic. It is by no means clear where such a line should be drawn, and, moreover, there is no single line that fits all religious organizations. For some organizations, like the Catholic Church, no such line exists at all. Thus, the only approach to government regulation of religious groups that is fully consistent with the lessons in *Smith* is a

³⁵⁶ See Brady, *supra* note XX, at 112-13; Brady, *supra* note XX, at ____ (forthcoming 2004).

³⁵⁷ *Corporation of the Presiding Bishop of the Church of Jesus Christ of Latter-Day Saints v. Amos*, 483 U.S. 327, 344 (1987) (Brennan, J., concurring in the judgment).

right of autonomy that extends to all matters of church administration, not just those with core religious significance and not just those that are demonstrably burdened by the state.

C. Religious Belief and Democratic Government

At this point, the reader might object to the direction of my argument. If limiting relief to identifiable burdens on religious belief and practice is not possible and no line can be drawn between quintessentially religious matters and less significant practices, the lesson of *Smith* is to abandon special protections for religious groups altogether. The *Smith* Court reached that conclusion in the context of individual religious exercise when it found that judges were unfit to determine when government action burdens practices central for individual believers. Why should the outcome be different with respect to religious groups? I have argued above that full freedom of religious belief requires at least some special protections for groups, but perhaps that was the wrong starting point. After all, *Smith* does not guarantee a diversity of religious perspectives or that religious belief will be unaffected by government action. *Smith* states that government may not regulate beliefs as such, but the decision requires nothing further. The *Smith* Court may envision a world of diverse religious beliefs unimpeded by government action, but it did nothing to ensure such an environment. Moreover, while it might be desirable, in the abstract, to provide strong protections for religious belief and the groups that shape and sustain belief, there are countervailing state policies at stake when neutral laws of general applicability are involved. At this point, the reader should recall Ira Lupu's observation that the internal affairs of religious groups can have substantial effects upon the larger society, sometimes quite negative, and, thus, the state has important interests in extending neutral regulation to religious groups.³⁵⁸ While the internal affairs of religious groups may not affect the external affairs of the larger community directly, they often do so indirectly. When religious organizations shape attitudes, moral convictions and behavior in the larger society, as they frequently do, what goes on within the organizations has important consequences for those outside the group.³⁵⁹ A broad right of church autonomy provides little protection when these consequences are harmful, and the religious organization prevails even in situations where there is no burden on religious belief and practice. Why should protections for religious belief necessarily trump countervailing state policies except in narrow cases where the group's behavior directly harms outsiders? Perhaps, the readiness of lower courts to find compelling state interests when employment and labor laws burden group belief and practice reflects an important

³⁵⁸ See Lupu, *supra* note XX, at 408-09.

³⁵⁹ See *id.* at 408-09.

reality that supporters of a broad right of church autonomy ignore. Church autonomy comes at a cost, and given this cost, why is such a right desirable?

On this question as well, *Smith* provides important guidance. In the framework that *Smith* establishes for individual religious exercise, democratic processes play the central role in protecting religious liberty. The Free Exercise Clause does not guarantee relief where individual practice is burdened by neutral state action, but citizens can and, when reasonable, should extend such protection through legislative accommodations.

The faith that *Smith* places in democratic government invites consideration of the conditions that are necessary for its flourishing. If strong protections for individual religious belief and the groups that nurture and sustain belief are critical for successful democratic government, a broad right of church autonomy should certainly be preferred over the alternative of no special protections at all. Many scholars in recent years have emphasized the importance of religious groups and other voluntary associations for sustaining a well-functioning democratic order. Religious groups are among the “mediating structures” or institutions of “civil society” that stand between the individual and the state and transmit the values, skills and attitudes necessary for self-government.³⁶⁰ As the source of moral values, they function as “seedbeds of civic virtue.”³⁶¹ As training grounds for the exercise of democratic skills and responsibilities, they are “schools of democracy.”³⁶² However, for many scholars who have emphasized the importance of associational life in the democratic order, this critical role does not call for strong protections against state interference. To the contrary, the state has an important role in shaping the internal affairs of religious and other civic groups so that they are congruent with democratic norms and shared public values.³⁶³

³⁶⁰ Peter Berger and Richard John Neuhaus popularized the term “mediating structures.” PETER L. BERGER & RICHARD JOHN NEUHAUS, *TO EMPOWER PEOPLE: FROM STATE TO CIVIL SOCIETY* 158 (Michael Novak ed., 2^d ed. 1996). The term “civil society” is also very common in recent literature. See, e.g., Linda C. McClain & James E. Fleming, *Foreword: Legal and Constitutional Implications of the Calls to Revive Civil Society*, 75 CHI.-KENT L. REV. 289, 289 (2000).

³⁶¹ See e.g., MARY ANN GLENDON, *RIGHTS TALK: THE IMPOVERISHMENT OF POLITICAL DISCOURSE* 109 (1991); Linda C. McLain & James E. Fleming, *Some Questions for Civil Society-Revivalists*, 75 CHI.-KENT L. REV. 301, 309-10 (2000); Yael Tamir, *Revisiting the Civic Sphere*, in *FREEDOM OF ASSOCIATION* 214, 218 (Amy Gutmann ed., 1998); see also *SEEDBEDS OF VIRTUE: SOURCES OF COMPETENCE, CHARACTER, AND CITIZENSHIP IN AMERICAN SOCIETY* (Mary Ann Glendon & David Blankenhorn eds., 1995).

³⁶² BERGER & NEUHAUS, *supra* note XX, at 194; see also McClain & Fleming, *Some Questions*, *supra* note XX, at 309-11; Tamir, *supra* note XX, at 218.

³⁶³ As Amy Gutmann has written:

A government that is constitutionally dedicated to liberal democratic principles has a strong interest in supporting a vast assortment of associational activities

These scholars fear minority groups who teach “illiberal” values that will destabilize rather than strengthen democratic government.³⁶⁴ Too much diversity in associational life is not a good thing when this diversity undermines our common civic culture.³⁶⁵

For those who desire congruence between the internal affairs of civil society institutions and shared public values, full freedom of religious belief is not desirable nor are strong protections for religious group autonomy. These scholars do not want to “bend over backwards” to protect minority religious groups from state interference where these groups do not support common civic values.³⁶⁶ Like Lupu, they emphasize the ways in which the internal affairs of religious groups can have harmful effects on the larger society, and rather than broad autonomy, they welcome regulation that shapes, molds and constitutes religious and other groups according to shared public values. A number of legal scholars who have written about religious group rights in the context of labor and employment laws share this position. Pointing to the role that religious groups play in shaping culture and transmitting values,³⁶⁷ these scholars have argued that employment discrimination within religious organizations threatens a “culture of

among its citizens. But it also has a strong interest in regulating associations so that they support a liberal democratic form of government and public policies that are consistent with liberal democratic principles.

Amy Gutmann, *Freedom of Association: An Introductory Essay*, in FREEDOM OF ASSOCIATION, *supra* note XX, at 3, 18; *see also* STEPHEN MACEDO, DIVERSITY AND DISTRUST: CIVIC EDUCATION IN A MULTICULTURAL DEMOCRACY 108, 151, 134-35, 277 (2000); Stephen Macedo, *The Constitution, Civic Virtue, and Civil Society: Social Capital as Substantive Morality*, 69 FORDHAM L. REV. 1573, 1573-74, 1592-93 (2001) [hereinafter Macedo, *The Constitution, Civic Virtue, and Civil Society*]; Stephen Macedo, *Constituting Civil Society: School Vouchers, Religious Nonprofit Organizations, and Liberal Public Values*, 75 CHI.-KENT L. REV. 417, 428, 432, 440-41, 451 (2000) [hereinafter Macedo, *Constituting Civil Society*]; Joshua Cohen & Joel Rogers, *Secondary Associations and Democratic Governance*, 20 POL. & SOC’Y 393, 394-95 (1992). For discussions of scholarship advocating this position, *see* NANCY ROSENBLUM, MEMBERSHIP AND MORALS: THE PERSONAL USES OF PLURALISM IN AMERICA 36-41 (1998), and Tamir, *supra* note XX, at 220-22. Both Rosenblum and Tamir disagree with those who favor using the power of the state to achieve a congruence between the internal values of groups and public values. *See* ROSENBLUM, *supra*, at 47-65, 349-50; Tamir, *supra* note XX, at 215, 222-26. For others criticizing the demand for congruence, *see* William A. Galston, *Civil Society, Civic Virtue, and Liberal Democracy*, 75 CHI.-KENT L. REV. 603, 604-05 (2000).

³⁶⁴ *See* MACEDO, *supra* note XX, at 197; *see also* Tamir, *supra* note XX, at 222 (discussing such fear).

³⁶⁵ *See* MACEDO, *supra* note XX, at 2, 34, 134-35, 146-47, 219.

³⁶⁶ MACEDO, *supra* note XX, at 147, 197.

³⁶⁷ *See* Brant, *supra* note XX, at 277-78; Jane Rutherford, *Equality as the Primary Constitutional Value: The Case for Applying Employment Discrimination Laws to Religion*, 81 CORNELL L. REV. 1049, 1091-93, 1114 (1996).

subordination” that harms outsiders as well as members.³⁶⁸ Discrimination by religious institutions “send[s] a powerful social message”³⁶⁹ and “imbeds ... prejudice in American culture.”³⁷⁰ Labor conflicts, particularly in educational institutions, also impart the wrong values.³⁷¹ The state’s interest in enforcing labor and employment regulation is, therefore, very strong.³⁷² The Fifth Circuit in *EEOC v. Mississippi College*³⁷³ summarized this view well when it held that the state’s interest in eradicating discrimination justified application of Title VII to faculty positions at a pervasively religious Christian college.³⁷⁴ According to the court,

Although the number of religious educational institutions is minute in comparison to the number of employers subject to Title VII, their effect upon society at large is great because of the role they play in educating society’s young. If the environment in which such institutions seek to achieve their religious and educational goals reflects unlawful discrimination, those discriminatory attitudes will be perpetuated with an influential segment of society, the detrimental effect of which cannot be estimated.³⁷⁵

All of these scholars misunderstand the proper relationship between religious groups and democratic government. Democratic government is not supported best by homogeneity of beliefs and values, even beliefs whose correctness seems unassailable and values which seem essential for democratic life. Shaping associational life so that the internal practices and values of religious groups and other mediating institutions match shared public norms stifles new ideas that could challenge prevailing perspectives in progressive directions. Where government regulation inhibits the preservation, transmission and development of minority beliefs within religious communities and other civic groups, it disserves democracy, not serves it. Full freedom of belief, even unpopular and unorthodox belief, is essential to the health of democratic society as are the groups that make such beliefs possible. If democratic majorities were permitted to entrench prevailing values by intruding upon the internal practices of

³⁶⁸ Rutherford, *supra* note XX, at 1123, 1114.

³⁶⁹ Brant, *supra* note XX, at 277.

³⁷⁰ Rutherford, *supra* note XX, at 1091.

³⁷¹ See Evelyn M. Tenenbaum, *The Application of Labor Relations and Discrimination Statutes to Lay Teachers at Religious Schools: The Establishment Clause and the Pretext Inquiry*, 64 ALB. L. REV. 629, 671, 674 (2000).

³⁷² See Brant, *supra* note XX, at 278, Rutherford, *supra* note XX, at 1116, 1121-23; Tenenbaum, *supra* note XX, at 671, 673-74.

³⁷³ 626 F.2d 477 (5th Cir. 1980).

³⁷⁴ See *Mississippi*, 626 F.2d at 488-89.

³⁷⁵ *Id.* at 489.

institutions that promote alternative views, improvements in the status quo would be difficult to make and errors would go unchallenged. Without unorthodox ideas, society will stagnate. The dangers are especially grave when democratic majorities are given primary responsibility for protecting individual liberties as they are in *Smith*. While it may be preferable in theory to protect only positive alternatives and new ideas that are helpful rather than harmful, humility requires us to admit that we do not always know where today's errors lie or where tomorrow's advances are hidden.

A number of other scholars have also defended the importance of religious group freedom in a democratic society. Religious groups and other civic associations are buffers against overweening state power.³⁷⁶ Religious groups enhance individual autonomy by providing the context for personal development and expression.³⁷⁷ Religious groups can also provide a realm or privacy, intimacy and supportive social bonds.³⁷⁸ In addition, religious groups mark the limits of state jurisdiction by addressing spiritual matters that lie beyond the temporal concerns of government.³⁷⁹

My view goes further. Religious groups do not just check the power of the state, provide a context for individual development and communal support, or address extratemporal matters. Nor do they simply transmit important values and skills essential for democratic self-government though they certainly do play all of these roles. Rather, for many religious groups, spiritual matters have much to say about the shape of the temporal order. Religious communities with prophetic traditions speak to the state and its citizens about the content of laws, the distribution of wealth and power, and the requirements of justice. Gerard Bradley has written that “[i]t is precisely the lot of a church to live by norms unsuited to organize a polity acting in history.”³⁸⁰ This is only partly true. Of course, no political system can mirror the relationships and structures appropriate within a church. However, for many religious traditions, including the Catholic tradition discussed above, the norms of the church are viewed as a guide for the norms of politics. The Catholic Church, as I observed, views its own internal life as a

³⁷⁶ See Esbeck, *supra* note XX, at 53, 67-68 (Iowa); Garnett, *supra* note XX, at 1853; Gedicks, *supra* note XX, at 115, 158 (Wisc); Lupu & Tuttle, *supra* note XX, at 40, 84.

³⁷⁷ See Gedicks, *supra* note XX, at 115-16, 158 (Wisc); see also Tamir, *supra* note XX, at 215.

³⁷⁸ See Eisgruber & Sager, *supra* note XX, at 1311-13; Galston, *supra* note XX, at 604; Ronald R. Garet, *Communality and Existence: The Rights of Groups*, 56 S. CAL. L. REV. 1001, 1072-75 (1983); Tamir, *supra* note XX, at 215.

³⁷⁹ See Gerard V. Bradley, *Church Autonomy in the Constitutional Order: The End of Church and State?*, 49 LA. L. REV. 1057, 1084-87 (1989); Lupu & Tuttle, *supra* note XX, at 40, 92, 84; Smith, *supra* note XX, at 1017-18.

³⁸⁰ Bradley, *supra* note XX, at 1087.

model for social relationships in the larger community, including relationships between labor and management. For the Catholic Church, the cooperative vision of collective bargaining that it advocates is not intended solely for its own institutions. To the contrary, it promotes this vision as the standard that should guide political decision makers and commercial actors as well. Indeed, the Church's contemporary teaching on social issues began with a document designed to address the desperate condition of the working classes and the clash between capital and labor at the height of the industrial revolution.³⁸¹ The Church believes that only the Gospel message can provide the "genuine solution" to these and other social problems.³⁸² Indeed, "the new command of love" displayed on the cross, modeled in the communal life of the church, and imitated in the Church's works of mercy is not only "the basic law of human perfection" but also "of the world's transformation."³⁸³ The Church looks forward to a renewed social order which reflects³⁸⁴ and foreshadows³⁸⁵ the kingdom of God.

Indeed, it is activist religious traditions such as these that have contributed much to the development of America's political culture over the course of its history. Judge John Noonan has observed that religious crusades played an indispensable role in ending slavery and in the fight for civil rights a century later.³⁸⁶ Nothing guarantees that religious crusades will be for the good, writes Judge Noonan.³⁸⁷ Nor have any succeeded without conflict.³⁸⁸ However, much would have been lost without their contributions to the formation of American civic culture and political values. Though the ideals of religious crusades were at one time unpopular and unorthodox, and even abhorrent to many,³⁸⁹ many were, in fact, seeds of progress.

³⁸¹ This document, *Rerum Novarum*, was issued in 1891 by Pope Leo XIII and inaugurated the contemporary Catholic social thought tradition. See POPE LEO XIII, *RERUM NOVARUM* ¶¶ 1-3 (1891), reprinted in *CATHOLIC SOCIAL THOUGHT*, *supra* note XX, at 14, 14-15.

³⁸² POPE JOHN PAUL II, *CENTESIMUS ANNUS* ¶ 5 (1991), reprinted in *CATHOLIC SOCIAL THOUGHT*, *supra* note XX, at 439, 443. For further discussion, see Brady, *supra* note XX, at ____ (forthcoming 2004).

³⁸³ *GAUDIUM ET SPES*, *supra* note XX, ¶ 38, at 188.

³⁸⁴ See JOHN PAUL II, *SOLLICITUDO REI SOCIALIS* ¶ 48 (1987), reprinted in *CATHOLIC SOCIAL THOUGHT*, *supra* note XX, at 395, 430.

³⁸⁵ See *GAUDIUM ET SPES*, *supra* note XX, ¶ 39, at 189; *LABOREM EXERCENS*, *supra* note XX, ¶ 27, at 389; *OCTOGESIMA ADVENIENS*, *supra* note XX, ¶ 37, at 278.

³⁸⁶ See JOHN T. NOONAN, JR., *THE LUSTRE OF OUR COUNTRY: THE AMERICAN EXPERIENCE OF RELIGIOUS FREEDOM* 250-52, 256-58 (1998).

³⁸⁷ See *id.* at 250.

³⁸⁸ See *id.* at 258-60.

³⁸⁹ See *id.* at 251 ("antislavery crusade" "angered and alienated and frightened the slaveholding South into rebellion"); *id.* at 257-58 (describing resentment generated by civil rights movement).

Thus, democratic government flourishes best when religious communities are free to develop, teach and practice their religious beliefs and doctrines without government interference no matter how unpopular or even repugnant their ideas may seem. The alternative perspectives and ways of life that religious groups communicate and model are the source of new ideas that make change and progress possible. Diversity of religious belief and associational life are good things in a democracy, and they would not be possible without strong protections for religious groups. Lupu and others are correct to point out that religious groups play an important role in shaping the larger public culture and values. It is for this reason that these groups must be protected from state interference rather than molded according to majoritarian values. Anything else would be short-sighted and harmful not only to the religious community but also to the larger society.

At this point the reader might raise a further concern. I may have demonstrated that strong protections for religious belief and the groups that nourish these beliefs are important for democratic self-government, but my argument applies equally well to nonreligious associations. Just like religious groups, nonreligious organizations may advocate and model new perspectives for social and political life. Why, then, the reader may ask, should religious groups receive greater protection from government interference than nonreligious groups enjoy? Indeed, as I observed above, many scholars in recent years have questioned the fairness of special protections for religious organizations. If religious and nonreligious groups both provide important benefits to individuals and society, why should religious groups receive more favorable treatment?³⁹⁰

The proper response to this concern is not to diminish protections for religious organizations but expand them for secular associations that play similar roles in the lives of individuals and the larger community. Currently, the right of association under the Speech Clause provides considerable protections for groups that engage in expressive activities, including the transmission of values.³⁹¹ The Supreme Court has consistently stated that where a law interferes with the internal structures or affairs of expressive associations and, as a result, significantly impairs the ability of the group to advocate its chosen message, the First Amendment requires relief unless application of the law is justified by a

³⁹⁰ See Eisgruber & Sager, *supra* note XX, at 1283; Gedicks, *Towards a Defensible Free Exercise Doctrine*, *supra* note XX, at 926-27; Gedicks, *An Unfirm Foundation*, *supra* note XX, at 574; Lupu & Tuttle, *supra* note XX, at 39-40, 67-68 (describing this position).

³⁹¹ See *Boy Scouts of Am. v. Dale*, 530 U.S. 640, 648-50 (2000); *Roberts v. United States Jaycees*, 468 U.S. 609, 622-23 (1984). The Supreme Court precedent also provides strong protections for “intimate” associations that provide supportive contexts for personal development and social bonds. See *Jaycees*, 468 U.S. at 617-20.

compelling state interest.³⁹² According to the court, government interference need not be intentional to violate the Constitution.³⁹³ In either case, protections are necessary to “preserve[e] political and cultural diversity,”³⁹⁴ and to prevent the majority from “imposing its views on groups that would rather express other, perhaps unpopular, ideas.”³⁹⁵ While most of the Court’s decisions have dealt with laws affecting membership and leadership choices,³⁹⁶ impermissible intrusions on internal affairs may take other forms as well. Regulation of leadership or membership decisions is just an “example,” though a “clear[]” example, of unconstitutional interference.³⁹⁷

The protection that nonreligious groups currently receive under the right of association is considerable, but it is not as expansive as the broad right of autonomy that I have defended for religious organizations. Indeed, the Court’s approach to the right of association strongly resembles the more moderate option for religious group rights that I have rejected above as unworkable. Just as religious groups under this option receive relief from government regulation only when the regulation burdens religious belief or practice, expressive associations are currently entitled to exemptions from government regulation only when it significantly affects or alters the group’s message.

In my view, a broad right of autonomy should be extended to nonreligious associations where possible. Just as religious groups play an important role in democratic government, so do nonreligious associations with expressive purposes. Moreover, some of the same problems that make limiting relief to actual burdens unworkable in the religious context also arise where the group’s beliefs are nonreligious. Under the Court’s current approach to freedom of association, judges must determine when government action significantly impairs or alters the group’s message. Unfamiliarity with the message and the temptation to reach desirable results can lead to misunderstanding and error in a secular context just as in a religious one.

³⁹² See *Dale*, 530 U.S. at 648; *Jaycees*, 468 U.S. at 622-23.

³⁹³ See *NAACP v. Alabama ex rel. Patterson*, 357 U.S. 449, 461 (1958).

³⁹⁴ *Jaycees*, 468 U.S. at 622.

³⁹⁵ *Dale*, 530 U.S. at 647-48.

³⁹⁶ See *Dale*, 530 U.S. 640; *N.Y. State Club Ass’n v. City of N.Y.*, 487 U.S. 1 (1988); *Bd. of Directors of Rotary Int’l v. Rotary Club of Duarte*, 481 U.S. 537 (1987); *Jaycees*, 468 U.S. 609.

³⁹⁷ *Jaycees*, 468 U.S. at 623; see also *Dale*, 530 U.S. at 648 (“Government actions that may unconstitutionally burden this freedom may take many forms, one of which is ‘intrusion into the internal structure or affairs of an association’ like a ‘regulation that forces the group to accept members it does not desire.’”) (quoting *Jaycees*, 468 U.S. at 623).

The Court's recent decision in *Boy Scouts of America v. Dale*³⁹⁸ illustrates these dangers well. In *Dale*, the Boy Scouts sought exemption from a New Jersey statute prohibiting discrimination based on sexual orientation in places of public association.³⁹⁹ The litigation in *Dale* arose when the Boy Scouts revoked the adult membership of James Dale, an openly homosexual assistant scoutmaster.⁴⁰⁰ The Boy Scouts argued that Dale's readmittance would interfere with its expression because homosexual conduct is not consistent with the values it seeks to teach young people.⁴⁰¹ The majority gave deference to the Boy Scouts' description of its message and its views about what would impair this message,⁴⁰² and concluded that application of the law would violate the group's associational rights.⁴⁰³ Four justices, led by Justice Stevens, dissented and strongly disagreed with the majority's conclusion and its deference to the Boy Scouts' claims.⁴⁰⁴ According to the dissent, the majority should have engaged in an "independent analysis" of the group's message and the burden imposed by the New Jersey law,⁴⁰⁵ and it should have required the Boy Scouts to demonstrate a "clear, unequivocal" position regarding homosexuality.⁴⁰⁶ Delving into the Boy Scouts' internal and public statements regarding homosexuality in great detail, the dissent found no clear, shared stance regarding homosexuality.⁴⁰⁷ To the contrary, the dissent found it "exceptionally clear" that the Boy Scouts did not have a shared message disapproving of homosexuality.⁴⁰⁸

The dissenting opinion in *Dale* is a masterful deconstruction of the Boy Scouts' argument. Turning the Boy Scouts' statements against one another, the dissent goes far in undermining the Boy Scouts' description of its own beliefs and in convincing the reader that the Boy Scouts does not really endorse the position that the group has adopted consistently since 1978 and advocated publicly in litigation and other settings.⁴⁰⁹ The dissent's opinion is as troubling as it is brilliant. Giving no deference to the association's assertions regarding its own beliefs and expression, the dissenting justices essentially turn the Boy Scouts'

³⁹⁸ 530 U.S. 640 (2000).

³⁹⁹ See *Dale*, 530 U.S. at 643-46.

⁴⁰⁰ See *id.* at 644.

⁴⁰¹ See *id.* at 644.

⁴⁰² See *id.* at 653.

⁴⁰³ See *id.* at 659.

⁴⁰⁴ See *id.* at 685-86 (Stevens, J., dissenting).

⁴⁰⁵ See *id.* at 686.

⁴⁰⁶ *Id.* at 687.

⁴⁰⁷ See *id.* at 684-85.

⁴⁰⁸ *Id.* at 684.

⁴⁰⁹ For a short chronology of the Boy Scouts' internal and public statements regarding homosexuality, see *id.* at 651-53 (majority opinion).

position on its head, and one is left wondering whether the justices' true motivation was reaching a desirable result. The majority stops short of making such an accusation, but the suggestion lies just beneath the surface. Criticizing the New Jersey Supreme Court for reaching the same conclusion as the dissent, the Court stated that "it is not the role of the courts to reject a group's expressed values because they disagree with those values or find them internally inconsistent."⁴¹⁰ We must not, the majority later cautions, be "guided by our views of whether the Boy Scouts' teachings with respect to homosexual conduct are right or wrong; public or judicial disapproval of a tenet of an organization's expression does not justify the State's effort to compel the organization to accept members where such acceptance would derogate from the organization's expressive message."⁴¹¹ Regardless of whether the dissent did succumb to that temptation, the danger was clearly present, and the dissent's claim that its conclusions were "exceptionally clear" was certainly wrong. The disagreement between the majority and dissent in this case demonstrates that it is not always easy for judges to interpret the messages of expressive associations or ascertain when government action burdens those messages. This is especially so where the group's beliefs are uncommon or unpopular, not fully logical or coherent, in the process of development, or otherwise lacking the clarity and consistency that the dissent would like to see. The deference that the majority supports would be helpful, but opportunities for misunderstanding will remain as well as temptations to misconstrue. When mistakes are made, the costs are high for both the group and the larger society. When government suppresses or alters the messages of its expressive associations, the diversity of voices in the community is diminished.

How far protections for group autonomy should extend under the right of association is a more difficult issue. Special problems arise in the context of nonreligious associations that are not present in the case of religious organizations. Except in the rare case where a religious organization operates a commercial enterprise,⁴¹² most, if not all, of the activities of religious groups are bound up with First Amendment purposes. By contrast, the range of nonreligious associations that engage in some sort of expressive activity is extensive and includes many groups with significant commercial activities or other nonexpressive functions. Chapters of the United States Jaycees and Rotary Clubs, which were the subject of two important Supreme Court decisions under the right

⁴¹⁰ *Id.* at 651.

⁴¹¹ *Id.* at 661.

⁴¹² Such operations are beyond the scope of this article. Greater regulation would be permissible where religious groups operate commercial enterprises.

of association in the 1980s, are examples.⁴¹³ Thus, if all secular associations engaging in expressive activities were exempted from government regulation whenever it affects internal group affairs, much of the economic life of the community would be beyond state control, including the nonexpressive activities of organizations with significant commercial purposes. For this reason, a broad right of autonomy for all nonreligious organizations that engage in expressive association may not be feasible.

How an expanded right of expressive association might be structured and which organizations should be covered is beyond the scope of this paper. Justice O'Connor has suggested drawing a distinction between organizations that are primarily engaged in expressive activities and those where commercial or other nonexpressive purposes predominate, and she would accord the former broad protections unavailable to the latter.⁴¹⁴ One might follow Justice O'Connor's lead and extend a broad right of autonomy to those associations where expressive purposes predominate. Other organizations would still have to show a burden on their expression to receive relief. Such an approach seems promising, and it would target strong protections to the type of group most likely to supply new perspectives to public discussion and debate. However, whether this approach is, in fact, fair and workable would require further analysis. My purpose here is simply to point us in the right direction. Our goal should, indeed, be greater equality for religious and nonreligious associations, but this goal should be achieved by expanding protections for nonreligious groups rather than diminishing protections for religious groups.

To the extent that some differences remain between the treatment of religious and nonreligious groups, these differences need not be troubling. I have argued that the similar roles that religious and nonreligious groups play in democratic society justify strong protections for both, but these protections need not be exactly the same. The right of association under the Speech Clause is a different constitutional guarantee than the Free Exercise Clause, and the structure and details of the freedoms afforded under these two clauses will reflect that fact.

Moreover, the Court has never required identical treatment for religion and nonreligion. For many contemporary scholars, religious belief and activity are

⁴¹³ See *Bd. of Directors of Rotary Int'l v. Rotary Club of Duarte*, 481 U.S. 537, 539-41, 548-49 (1987); *Roberts v. United States Jaycees*, 468 U.S. 609, 612-14 (1984); *id.* at 638-40 (O'Connor, J., concurring in part and concurring in the judgment).

⁴¹⁴ See *Jaycees*, 468 U.S. at 631-40 (O'Connor, J., concurring in part and concurring in the judgment).

no longer distinguishable from strongly-held nonreligious convictions.⁴¹⁵ However, our constitutional regime reflects a contrary view. As many scholars have pointed out, the very existence of constitutional provisions dedicated exclusively to religion demonstrate that religion is distinctive in our constitutional framework.⁴¹⁶ The Supreme Court's decisions also support this distinctiveness. For example, in *Smith*, the Court permitted and, indeed, encouraged special legislative accommodations where government action burdens individual religious exercise. In *Amos*, the Court held that similar legislative accommodations for religious groups do not violate the Establishment Clause even if nonreligious groups do not receive the same benefits. According to the Court, "it has never indicated that statutes that give special consideration to religious groups are per se invalid."⁴¹⁷ Rather, "[w]here, as here, government acts with the proper purpose of lifting a regulation that burdens the exercise of religion, we see no reason to require that the exemption comes packaged with benefits to secular entities."⁴¹⁸ While the Court's decisions in recent years may be more "neutralist" than in the past, they do not embrace a thorough-going neutralism that treats religion and nonreligion exactly alike.

So far, I have offered a justification for protecting religious groups that should appeal to believers and nonbelievers alike. Religious groups and the ideas they generate are an important source of new perspectives for social and political life, and the same role played by nonreligious groups justifies strong protections for them as well. For many scholars, a defense of free exercise protections that is based, instead, on the special value of religious convictions or the special authority of religious commands in the lives of believers would be unconvincing

⁴¹⁵ See Eisgruber & Sager, *supra* note XX, at 1262-66; Gedicks, *Towards a Defensible Free Exercise Doctrine*, *supra* note XX, at 926-27; see also Lupu & Tuttle, *supra* note XX, at 39, 67-68 (describing this development).

⁴¹⁶ See Kent Greenawalt, *Freedom of Association and Religious Association*, in FREEDOM OF ASSOCIATION, *supra* note XX, at 109, 122; Laycock, *Religious Liberty as Liberty*, *supra* note XX, at 314; Laycock, *Remnants of Free Exercise*, *supra* note XX, at 16; McConnell, *Singling out Religion*, *supra* note XX, at 9; Michael W. McConnell, *Accommodation of Religion: An Update and Response to the Critics*, 60 GEO. WASH. L. REV. 685, 717 (1992). Laycock writes:

Religion is unlike other human activities, or at least the founders thought so. The proper relation between religion and government was a subject of great debate in the founding generation, and the Constitution includes two clauses that apply to religion and do not apply to anything else. This debate and these clauses presuppose that religion is in some way a special human activity, requiring special rules applicable only to it.

Laycock, *Remnants of Free Exercise*, *supra* note XX, at 16.

⁴¹⁷ *Corporation of the Presiding Bishop of the Church of Jesus Christ of Latter-Day Saints v. Amos*, 483 U.S. 327, 338 (1987).

⁴¹⁸ *Id.* at 338.

to nonbelievers.⁴¹⁹ Whereas in the founding era, supporters of religious liberty may have defended protections on the ground that religion is, in Madison's words, a "duty towards the Creator" and "precedent, both in order of time and in degree of obligation, to the claims of Civil Society,"⁴²⁰ this type of argument is not persuasive today. As Lupu and Tuttle have written, "Madison's confident assertion of the supremacy of religious duties over secular ones no longer seems self-evident."⁴²¹

Before I close, I hope the reader will indulge me in such an argument. If the reader will permit, I will show that a view that takes seriously the ultimate importance of religious belief supports the same conclusions as the more ecumenical approach taken above. For those in the founding era and many believers today, the Free Exercise Clause reflects a faith in a transcendent reality which grounds, guides and communicates with the temporal world. It is this transcendent point of reference that is the source of truths for individual conduct, social relationships and political life, and these truths are, in turn, the basis for legal and political legitimacy. However, the Free Exercise Clause also reflects the fact that our understanding of this divinity is limited. We see but in a "mirror dimly."⁴²² Despite the many truths manifest in creation and even with the added light of revelation, the God we seek is yet partly hidden, and out of this mystery different traditions develop. These traditions all bear insights, though partial and incomplete, of a greater reality that remains always beyond our ken even as it continually beckons us to draw nearer. Without freedom to grow and develop unimpeded by the state, much of value within these faiths would be lost and our understanding would be diminished. Valuable insights are not limited to believers. God's grace extends to those who do not know Him by name. The Christian tradition teaches that the world is fallen and correct understanding requires the assistance of revelation, but God has not abandoned His creation and good remains. Indeed, much can be known through human reason and experience, even unaided by faith, and believers can learn much from those outside their faith. True progress requires humility by all. Believers and nonbelievers need one another, and only together can they draw closer to the reality that orders, sustains, redeems and perfects the world and those within it. Thus, unless broad freedoms are

⁴¹⁹ See Eisgruber & Sager, *supra* note XX, at 1248, 1261-66; Gedicks, *Towards a Defensible Free Exercise Doctrine*, *supra* note XX, at 950-52.

⁴²⁰ JAMES MADISON, MEMORIAL AND REMONSTRANCE AGAINST RELIGIOUS ESTABLISHMENTS (1785), *reprinted in* 8 THE PAPERS OF JAMES MADISON 298, 299 (Robert A. Rutland & William M.E. Rachal eds., 1973).

⁴²¹ Lupu & Tuttle, *supra* note XX, at 39-40.

⁴²² 1 *Corinthians* 13:12.

extended to nonreligious groups as well as religious ones, the entire community will suffer, believers and nonbelievers alike.